

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
5.00% Overall Increase - Final February 7, 2022

2022 Financial Budget
Overall Taxation Levy

	Reference	2019	2020		2021		2022	2022 Budget vs 2021 Budget		2021 Budget vs 2021 Actual		2021 Actual vs 2020 Actual	
		Actual	Budget	Actual	Budget	Projected	Budget	Variance in Dollars - (over)/under Prior Budget	Variance in Percentage	Variance in Dollars - (over)/under Actuals	Variance in Percentage	Variance in Dollars - (over)/under Prior Actuals	Variance in Percentage
Operating costs													
Corporate services	Schedule 1.0	1,169,317	1,355,230	1,322,179	1,386,560	1,380,236	1,605,770	(219,210)	-15.81%	6,324	0.46%	(210,919)	-18.04%
Protective services	Schedule 2.0	486,096	499,364	454,745	490,430	429,895	444,200	46,230	9.43%	60,535	12.34%	56,201	11.56%
Public works	Schedule 3.0	1,520,188	1,919,540	1,645,324	1,928,160	1,786,208	2,134,790	(206,630)	-10.72%	141,952	7.36%	(266,020)	-17.50%
Health and social services	Schedule 4.0	355,897	365,230	342,417	376,330	365,757	393,890	(17,560)	-4.67%	10,573	2.81%	(9,860)	-2.77%
Culture and recreation	Schedule 5.0	573,038	551,260	460,854	603,850	605,314	700,353	(96,503)	-15.98%	(1,464)	-0.24%	(32,276)	-5.63%
Planning and development	Schedule 6.0	384,875	505,806	318,877	493,191	273,707	412,745	80,446	16.31%	219,484	44.50%	111,168	28.88%
Total operating costs		4,489,411	5,196,430	4,544,397	5,278,521	4,841,118	5,691,748	(413,227)	-7.83%	437,403	8.29%	(351,707)	-7.83%
Ontario Municipal Property Fund		(768,100)	(768,100)	(768,100)	(768,100)	(768,100)	(768,100)	-	0.00%	-	0.00%	-	0.00%
Heads and beds revenue		(2,775)	(2,775)	(2,775)	(2,775)	(2,775)	(2,775)	-	0.00%	-	0.00%	-	0.00%
Utility corridor taxation		(155,058)	(155,058)	(155,058)	(155,058)	(155,058)	(155,058)	-	0.00%	-	0.00%	(0)	0.00%
Railway taxation		(5,498)	(5,498)	(5,498)	(5,498)	(5,498)	(5,498)	-	0.00%	-	0.00%	(0)	0.00%
Water charges: Non-metered		(477,287)	(505,267)	(505,928)	(535,584)	(541,485)	(551,772)	16,187	3.02%	5,901	1.10%	64,198	-11.86%
Water charges: Metered		(33,948)	(4,466)	(48,038)	(24,500)	(22,000)	(22,000)	(2,500)	-10.20%	(2,500)	-10.20%	(11,948)	54.31%
Wastewater charges: Non-metered		(315,540)	(343,935)	(343,935)	(374,892)	(378,490)	(386,224)	11,333	3.02%	3,598	0.96%	62,950	-16.63%
Wastewater charges: Metered		(2,908)	(3,115)	(1,592)	(1,705)	(600)	(600)	(1,105)	-64.81%	(1,105)	-64.81%	(2,308)	384.74%
Other revenue	Schedule 7.0	(616,020)	(662,465)	(624,131)	(626,821)	(750,993)	(1,002,789)	375,968	59.98%	124,172	19.81%	134,973	-17.97%
Total non-taxation revenue		(2,377,135)	(2,450,678)	(2,455,054)	(2,494,932)	(2,624,998)	(2,894,815)	399,883	16.03%	130,066	5.21%	247,864	-9.44%
Transfer of reserves (General) - Appendix A		(488,908)	(1,453,018)	-	(722,176)	-	(1,182,734)	460,557	-63.77%	(722,176)	100.00%	(488,908)	100.00%
Transfer of reserves (Modernization Funds)		-	-	-	(180,874)	-	(33,984)	-	-	-	-	-	-
Operating component of municipal levy		1,623,368	1,292,734	2,089,343	1,880,538	2,216,119	1,580,215	300,323	15.97%	(335,581)	-17.84%	(592,751)	-36.51%
Municipal levy available to fund capital		650,702	1,016,577	219,968	428,000	159,099	917,512	(489,512)	-114.37%	268,901	62.83%	491,603	75.55%
Taxation revenue		2,274,070	2,309,311	2,309,311	2,308,538	2,375,218	2,497,727	(189,189)	-8.20%	66,680	2.89%	(101,148)	-4.45%
Non-Budgeted Item: Emergency Evacuations													
Funding received from Federal Government		791,065	-	-	-	-	-	-	-	-	-	-	-
Expenses incurred		619,305	-	-	-	-	-	-	-	-	-	-	-
Net revenues from emergency evacuations		171,759	-	-	-	-	-	-	-	-	-	-	-
Taxation revenue comprised of:													
				2021			2022	2022					
				Amount Levied			Base Revenue	Budget					
Residential				901,276			899,442	944,414					
Multi-residential				45,196			45,196	47,456					
Commercial				731,281			736,735	773,572					
Industrial				2,797			2,354	2,472					
Landfill				24			24	25					
Pipeline				694,094			694,094	728,799					
Farm				-			392	412					
Managed Forests				551			551	579					
				2,375,218			2,378,788	2,497,729					

Municipal tax increase before reduction in education taxes

5.00%

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
5.00% Overall Increase - Final February 7, 2022

2022 Financial Budget
Capital and Reserve Fund Budget

	2022 Budget
Financing available for capital purposes:	917,512
Specific capital projects and purchases expected to be completed in 2022:	
<u>As per 3 year capital plan - Final (See 3 year capital plan)</u>	-
Financing available for reserve contributions:	917,512
Allocated to:	
<u>Working Funds:</u> General reserve	-
	-

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
5.00% Overall Increase - Final February 7, 2022

2022 Financial Budget
Debt Repayment Summary

A) LOAN IDENTIFIED IN 2015 BUDGET

Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance at Dec 31, 2019	Annual Repayment	Debenture By-Law
LED streetlights	10	2.63%	1-Feb-27	\$168,901	\$130,719	\$19,319	By-Law 2017-04
Main St. cemetery hill and 7th & 8th Crescents reconstruction	20	3.33%	1-Feb-37	\$1,642,295	\$1,491,246	\$56,565	By-Law 2017-05
Total loan				\$1,811,197	\$1,621,965	\$75,883	

B) LOAN IDENTIFIED IN 2016 BUDGET

Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance at Dec 31, 2019	Annual Repayment	Debenture By-Law
Waste and recycling truck and bins	10	2.54%	1-Dec-26	\$308,451	\$223,944	\$35,123	By-Law 2016-30

C) LOAN IDENTIFIED IN 2018 BUDGET

Sidewalk cleaning machine and demolition of theatre	5	2.27%	15-Apr-24	\$93,564	\$84,675	\$19,901	By-Law 2019-09
Replacement of loader	10	2.57%	15-Apr-29	\$239,594	\$229,012	\$27,323	By-Law 2019-10
Watermain construction on Ross Road and replacement of watermain section on Hollywood Ave/Fifth St.	25	3.13%	15-Apr-44	\$1,310,271	\$1,292,801	\$75,953	By-Law 2019-11
New playground equipment	5	2.06%	2-Mar-25	\$197,782	\$197,782	\$41,832	By-Law 2020-03
Total loan				\$1,841,212	\$1,804,270	\$165,008	

D) LOAN IDENTIFIED IN 2019 BUDGET

Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance at Dec 31, 2019	Annual Repayment	Debenture By-Law
Arena back end structure upgrades	30	2.54%	1-Jun-50	\$1,309,845	\$1,309,845	\$62,653	By-Law 2020-09

	Original Debt	Balance at Dec 31, 2019	Annual Repayment
TOTAL DEBT	\$5,270,705	\$4,960,024	\$338,667

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2022 Budget Detail Template
Corporate Services

Service	Reference	Required	Essential	Expected	Discretionary	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Projected	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Delivery Model	Service Level
Council	Schedule 1.1	x				95,411	104,480	80,580	103,210	85,148	102,690	106,200	109,700	113,400	117,200	Internal	Part-time council
Elections	Schedule 1.2	x				304	-	-	-	-	11,320	11,700	12,100	12,510	12,940	Internal	
Administration	Schedule 1.3		x			1,028,671	1,202,320	1,168,797	1,223,830	1,201,626	1,436,710	1,268,700	1,312,200	1,356,900	1,403,000	Internal	
Town hall	Schedule 1.4		x			22,900	26,380	50,748	27,700	63,154	22,490	23,500	24,300	25,100	25,900	Contracted out	
MPAC	Schedule 1.5	x				22,031	22,050	22,055	21,820	21,824	22,560	23,300	24,100	24,900	25,700	Downloaded	
Previous Year (Surplus) / Deficit		x				-	-	-	-	-	-	-	-	-	-	Internal	
Bad debts		x				-	-	-	10,000	8,484	10,000	-	-	-	-	Internal	
TOTAL						1,169,317	1,355,230	1,322,179	1,386,560	1,380,236	1,605,770	1,433,400	1,482,400	1,532,810	1,584,740		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2022 Budget Detail Template
Council Services

Inflation Rate
3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments			2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2					
COUNCIL - Salaries	Mayor and 4 Councillors	56,077	56,880	56,755	58,030	45,680	55,951	1,900	212.00		58,060	60,000	62,000	64,100	66,300
COUNCIL - Per Diem	Same budget amount as 2021	8,776	10,580	5,990	10,580	10,010	12,261	420	- 2,101.00		10,580	10,900	11,300	11,700	12,100
COUNCIL - Benefits		2,645	2,680	2,991	3,090	2,551	3,124	110	7.76		3,240	3,400	3,500	3,600	3,700
COUNCIL - Seminars & Workshops	Same budget amount as 2021	3,384	2,990	827	2,990	2,649	3,245	110	- 365.00		2,990	3,100	3,200	3,300	3,400
COUNCIL - Seminars & Workshops	Other travelling (revenue opportunities, etc.) Virtual for 2022	-	1,000	-	1,000	-	-	-	1,000.00		1,000	1,000	1,000	1,000	1,000
COUNCIL - Conferences/Trade Shows	Same budget amount as 2021. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	12,995	15,570	6,818	15,570	3,867	4,736	160	10,674.00		15,570	16,100	16,600	17,200	17,800
COUNCIL - Specialized Training	Estimated	216	250	-	250	-	-	-	250.00		250	300	300	300	300
COUNCIL - Memberships	3 year average	3,709	3,520	3,243	3,040	1,489	1,824	60	1,041.27		2,930	3,000	3,100	3,200	3,300
COUNCIL - Materials/Supplies		-	-	-	-	-	-	-	-		-	-	-	-	-
COUNCIL - Cell Phone	Mayor cell phone	1,069	1,020	1,257	1,340	1,912	2,341	80	- 1,081.00		1,340	1,400	1,400	1,400	1,400
COUNCIL - Promotions		4,351	2,760	420	-	-	-	-	-		-	-	-	-	-
COUNCIL - Contracts	Integrity commissioner	-	5,000	-	5,000	-	-	-	5,000.00		5,000	5,200	5,400	5,600	5,800
COUNCIL - Insurance	Based on prior year actual plus inflation	2,190	2,230	2,277	2,320	1,666	1,666	60			1,730	1,800	1,900	2,000	2,100
TOTAL		95,411	104,480	80,580	103,210	69,823	85,148	2,900	14,638	-	102,690	106,200	109,700	113,400	117,200

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2022 Budget Detail Template
Elections

Inflation Rate
3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments			2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	
								Inflation	Adj 1	Adj 2						Adj 3
ELECTION - Wages	TSRF employees recorded to admin	-	-	-	-	-	-	-				-	-	-	-	
ELECTION - Seminars & Workshops	Meals for 16 people at \$20 for voting day	-	-	-	-	-	-	-	320			320	330	340	350	360
ELECTION - Specialized Training	Training for potential councillors (before election)	-	-	-	-	-	-	-	5,000			5,000	5,170	5,350	5,530	5,720
ELECTION - Materials/Supplies	Misc supplies	-	-	-	-	-	-	-	1,500			1,500	1,550	1,600	1,650	1,710
ELECTION - Avertising		304	-	-	-	-	-	-	1,000			1,000	1,030	1,070	1,110	1,150
ELECTION - Contracts	Wages for individuals working on voting day and to attend training session - Estimated based on prior elections	-	-	-	-	-	-	-	3,500			3,500	3,620	3,740	3,870	4,000
ELECTION - Refunds		-	-	-	-	-	-	-				-	-	-	-	-
TOTAL		304	-	-	-	-	-	-	11,320	-	-	11,320	11,700	12,100	12,510	12,940

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2022 Budget Detail Template
Administration

Inflation Rate
3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
ADMIN - Wages		353,889	374,280	379,608	413,950	295,240	361,620	12,300	15,392			389,310	402,500	416,200	430,400	445,000
ADMIN - Wages/Professional Fees	Human resources additional support and third party expertise	-	-	-	-	-	-	-			48,830	48,830	50,500	52,200	54,000	55,800
ADMIN - Benefits		109,355	123,950	118,706	130,980	96,898	118,683	4,040	4,794			127,520	131,900	136,400	141,000	145,800
ADMIN - Translation Fees	3 year average	1,455	1,240	2,775	1,860	196	240	10	1,240			1,490	1,500	1,600	1,700	1,800
ADMIN - Seminars/Workshops	Same budget amount as 2021. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	6,009	10,200	1,780	10,200	3,451	4,227	140	\$633			5,000	5,200	5,400	5,600	5,800
ADMIN - Seminars/Workshops	Other travelling (revenue opportunities, etc.) Virtual for 2021	-	2,000	-	2,000	-	-	-	2,000			2,000	2,100	2,200	2,300	2,400
ADMIN - Conferences/Trade Shows	Same budget amount as 2021. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	17,526	24,000	8,552	24,000	2,112	2,586	90	\$8,324			11,000	11,400	11,800	12,200	12,600
ADMIN - Memberships	3 year average	2,798	3,070	2,971	2,810	927	1,136	40	1,125.62			2,300	2,400	2,500	2,600	2,700
ADMIN - Specialized Training	Same budget amount as 2021. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	2,398	2,000	-	2,000	-	-	-	2,500			2,500	2,600	2,700	2,800	2,900
ADMIN - Materials/Supplies	3 year average	8,583	5,000	2,813	5,520	2,263	2,771	90	1,861.26			4,720	4,900	5,100	5,300	5,500
ADMIN - Telephone		10,780	10,970	11,778	11,080	9,054	11,090	380	(253.92)			11,220	11,600	12,000	12,400	12,800
ADMIN - Cell Phone		3,545	3,610	3,960	3,750	4,423	5,418	180	(1,290.07)			4,310	4,500	4,700	4,900	5,100
ADMIN - Postage	3 year average	6,065	6,510	6,911	6,210	5,546	6,793	230	(433.16)			6,590	6,800	7,000	7,200	7,400
ADMIN - Dues & Subscriptions		254	450	254	330	254	312	10	254			580	600	600	600	600
ADMIN - Dues & Subscriptions	Hiring selection tool subscription	-	2,040	2,042	-	-	-	-	-			-	-	-	-	-
ADMIN - Office Supplies	3 year average	8,209	8,100	5,813	7,030	4,248	5,203	180	1,025.28			6,410	6,600	6,800	7,000	7,200
ADMIN - Computer Expenses	3 year average	4,490	6,500	6,345	5,190	4,007	4,908	170	169.81			5,250	5,400	5,600	5,800	6,000
ADMIN - Computer Expenses	Human resources and training program	967	-	-	-	-	-	-	-			-	-	-	-	-
ADMIN - Computer Expenses	Purchase of microphone and screen projector for public session	-	2,000	957	-	-	-	-	-			-	-	-	-	-
ADMIN - Computer Expenses	Vadim financial system server upgrade	-	2,370	1,750	-	-	-	-	-			-	-	-	-	-
ADMIN - Copying Expenses	3 year average	3,058	2,920	3,486	3,240	3,242	3,242	110	(112.00)			3,240	3,400	3,500	3,600	3,700
ADMIN - Accounting/Audit		14,755	15,030	13,992	14,230	16,180	19,818	670	(3,904)			16,580	17,100	17,700	18,300	18,900
ADMIN - Legal Fees	Legal service agreement (\$30k) plus additional legal services for lists of projects under development	42,615	50,000	17,288	50,000	51,711	63,337	2,150	(15,487.00)			50,000	51,700	53,500	55,300	57,200
ADMIN - Debt Repayments		266,896	353,750	351,684	338,670	284,755	348,778	11,860	(21,971.37)			338,670	350,200	362,100	374,400	387,100
ADMIN - Interest Charges		960	1,060	368	740	204	249	10	266.47			530	500	500	500	500
ADMIN - Advertising		2,262	1,500	2,406	-	1,606	1,967	70	174.46			2,210	2,300	2,400	2,500	2,600
ADMIN - Bank Charges	3 year average	6,548	6,530	6,302	6,360	5,756	7,051	240	(657.23)			6,630	6,900	7,100	7,300	7,500
ADMIN - Minor Computer Equipment		-	500	-	-	-	-	-	-			-	-	-	-	-
ADMIN - Donations	Same as previous budget year	2,500	3,500	2,675	3,500	1,600	1,960	70	1,470			3,500	3,600	3,700	3,800	3,900
ADMIN - Donations	Health Sciences North pledge	-	-	-	-	2,000	2,000	70	(2,070)	\$4,349		4,350	4,500	4,700	4,900	5,100
ADMIN - Contracts	Safetyhub	-	-	967	990	967	967	30				1,000	1,000	1,000	1,000	1,000
ADMIN - Contracts	Vadim Support - Based on prior year actual plus inflation	8,284	8,430	9,659	8,430	9,133	9,133	310				9,440	9,800	10,100	10,400	10,800
ADMIN - Contracts	Stamp machine lease	907	1,320	1,156	1,090	1,376	1,686	60				1,750	1,800	1,900	2,000	2,100
ADMIN - Contracts	Photocopier lease	1,893	1,890	1,735	1,790	1,577	1,932	70				2,000	2,100	2,200	2,300	2,400

ADMIN - Contracts	IT managed services	21,382	26,830	28,610	29,040	30,595	37,473	1,270				38,740	40,100	41,500	42,900	44,400
ADMIN - Contracts	ICompass Support	4,255	4,340	4,383	4,340	4,340	4,340	150	(150)			4,340	4,500	4,700	4,900	5,100
ADMIN - Contracts	After hours telephone service	2,117	2,160	2,173	2,280	1,881	2,303	80				2,380	2,500	2,600	2,700	2,800
ADMIN - Contracts	USTI Canada ePay for Paypal	247	250	-	250	250	250	10	(10)			250	300	300	300	300
ADMIN - Contracts	Strategic advice recruitment	3,721	-	-	-	-	-	-				-	-	-	-	-
ADMIN - Contracts	Telematik emergency notification system	1,526	1,560	1,526	1,560	1,526	1,526	50				1,580	1,600	1,700	1,800	1,900
ADMIN - Contracts	Property appraisals	-	-	509	-	-	-	-				-	-	-	-	-
ADMIN - Contracts	Nexus actuarial retirement benefits review (2019 budget item)	2,035	-	-	-	-	-	-				-	-	-	-	-
ADMIN - Contracts	Smartdraw	-	-	-	-	148	182	10	(44)			150	200	200	200	200
ADMIN - Contracts	Community safety well-being plan consulting work. \$15,000 split between 6 communities. Town share is \$2,500.	-	2,500	-	-	2,018	2,472	80	(2,552)			-	-	-	-	-
ADMIN - Contracts		-	-	-	-	-	-	-		2,000		2,000	2,100	2,200	2,300	2,400
ADMIN - Contracts	Town Hall modernization project	-	-	-	-	-	-	-			165,000	165,000	-	-	-	-
ADMIN - Contracts	Cemetery service delivery review, audit, and master plan	-	-	-	-	-	-	-			45,000	45,000	-	-	-	-
ADMIN - Insurance	Based on prior year actual plus inflation	20,238	20,600	24,018	21,000	26,962	26,962	920				27,880	28,800	29,800	30,800	31,800
ADMIN - Misc	Covid-19 emergency	-	30,000	85,963	60,000	57,990	71,028	2,410	(73,438)		25,000	25,000	25,900	26,800	27,700	28,600
ADMIN - Tax Collection Fees	Estimated amount (charged back to taxpayer)	9,562	10,000	4,018	5,570	16,913	20,716	700	(9,984)			11,430	11,800	12,200	12,600	13,000
ADMIN - Town Municipal Taxes	Includes education portion	63,220	64,360	43,776	43,840	42,584	42,584	1,450				44,030	45,500	47,000	48,600	50,300
ADMIN - Professional Services	Multi-Rec Center (JLR Fees)	13,366	-	-	-	-	-	-				-	-	-	-	-
ADMIN - Professional Services	Water and wastewater financial plan update	-	5,000	5,088	-	-	-	-				-	-	-	-	-
ADMIN - Professional Services	E4M - General	-	-	-	-	2,633	3,225	110	(3,335)			-	-	-	-	-
ADMIN - Professional Services	E4M - HR policies	-	-	-	-	1,191	1,458	50	(1,508)			-	-	-	-	-
ADMIN - Future Benefit Adjustments		-	-	-	-	-	-	-				-	-	-	-	-
TOTAL		1,028,671	1,202,320	1,168,797	1,223,830	997,756	1,201,626	40,870	(95,969)	6,349	283,830	1,436,710	1,268,700	1,312,200	1,356,900	1,403,000

Adjustments:

1) To adjust for current budget year anticipated amounts

2022 Training Plan

Position	Seminars/Workshops	Conference	Training	Total
CAO	\$1,000	\$7,000	\$500	\$8,500
Treasurer	\$1,000	\$2,500	\$500	\$4,000
Clerk	\$2,000	\$1,500	\$500	\$4,000
Corporate Services Coordinator	\$1,000	\$0	\$1,000	\$2,000
Total	\$5,000	\$11,000	\$2,500	\$16,000

2) Add items to base budget:

Description	Amount
Remaining pledge - Health Sciences North (Heart & Stroke)	\$4,349
Retirement benefits actuarial valuation	\$2,000
Total	\$6,349

3) Add items as per 3 year capital plan

Description	Amount
Covid-19 emergency	\$25,000
Town Hall modernization project	\$165,000
Human resources additional support and third party expertise	\$48,830
Cemetery service delivery review, audit, and master plan	\$45,000
Total	\$283,830

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Town Hall

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments			2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2					
ADM BLDG - Wages	Regular repairs & maintenance	1,053	600	1,229	1,010	2,115	2,591	90	(596.61)		2,080	2,200	2,300	2,400	2,500
ADM BLDG - Wages	Office cleaning	3,956	5,050	7,135	6,910	-	-	-			-	-	-	-	-
ADM BLDG - Wages	Town Hall renovations	-	-	8,929	-	23,995	23,995	820	(24,815.00)		-	-	-	-	-
ADM BLDG - Benefits	Regular repairs & maintenance	246	140	191	220	426	522	20	(103.57)		440	500	500	500	500
ADM BLDG - Benefits	Office cleaning	828	950	1,291	1,530	-	-	-			-	-	-	-	-
ADM BLDG - Benefits	Town Hall renovations	-	-	1,477	-	5,039	5,039	170	(5,209.00)		-	-	-	-	-
ADM BLDG - Materials/Supplies	Cleaning supplies and other - 3 year average	1,976	1,550	1,121	1,290	1,494	1,830	60	- 247.74		1,640	1,700	1,800	1,900	2,000
ADM BLDG - Heating Fuel	3 year average	5,622	5,990	5,214	5,990	3,637	4,455	150	491.92		5,100	5,300	5,500	5,700	5,900
ADM BLDG - Hydro	3 year average	3,716	4,150	3,722	4,150	2,122	2,599	90	656.83		3,350	3,500	3,600	3,700	3,800
ADM BLDG - Repairs & Maintenance	Estimated	2,670	4,940	16,698	2,990	17,404	17,404	590	- 12,994.00		5,000	5,200	5,400	5,600	5,800
ADM BLDG - Contracts	Pest control and hand sanitizing stations - Estimated	505	640	1,175	1,000	1,052	1,288	40			1,330	1,400	1,400	1,400	1,400
ADM BLDG - Insurance	Based on prior year actual plus inflation	2,329	2,370	2,566	2,610	3,431	3,431	120			3,550	3,700	3,800	3,900	4,000
TOTAL		22,900	26,380	50,748	27,700	60,714	63,154	2,150	(42,817)	-	22,490	23,500	24,300	25,100	25,900

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Assessment

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments			2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	
								Inflation	Adj 1	Adj 2						Adj 3
ADMIN - Assessment Services	Annual MPAC payment	22,031	22,050	22,055	21,820	21,824	21,824	740				22,560	23,300	24,100	24,900	25,700
TOTAL		22,031	22,050	22,055	21,820	21,824	21,824	740	-	-	-	22,560	23,300	24,100	24,900	25,700

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2022 Budget Detail Template
Protective Services

Service	Reference	Required	Essential	Expected	Discretionary	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Projected	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Delivery Model	Service Level
Fire	Schedule 2.1		x			152,193	131,664	100,244	134,330	111,276	130,250	134,600	139,000	143,600	148,400	Volunteers	Prevention and education, external suppression
Police	Schedule 2.2	x				302,275	331,930	329,715	315,620	312,990	303,370	313,700	324,300	335,300	346,700	Outsourced	Consistent with Ontario standards
Bylaw and building	Schedule 2.3	x				22,483	27,680	18,641	30,750	5,629	10,580	10,900	11,300	11,700	12,100	Outsourced	
Emergency management	Schedule 2.4	x				9,144	8,090	6,145	9,730	-	-	-	-	-	-	Outsourced	911 service
TOTAL						486,096	499,364	454,745	490,430	429,895	444,200	459,200	474,600	490,600	507,200		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Fire Services

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	
								Inflation	Adj 1	Adj 2	Adj 3						
FD - Wages	Volunteer firefighters	57,022	58,634	58,634	59,620	59,620	59,620	2,030	-	838			60,810	62,900	65,000	67,200	69,500
FD - Wages	Public works working on building	405	510	31	390	1,145	1,403	50	-	666.22			790	800	800	800	800
FD - Benefits	Volunteer firefighters	6,786	6,980	5,881	7,100	7,100	7,100	240	-	98.29			7,240	7,500	7,800	8,100	8,400
FD - Benefits	Public works working on building	57	120	7	100	246	302	10	-	144.76			170	200	200	200	200
FD - Seminars & Workshops	Same budget amount as 2021. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	991	1,000	418	1,000	182	222	10		768			1,000	1,000	1,000	1,000	1,000
FD - Conferences/Trade Shows	Same budget amount as 2021. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	3,214	5,000	51	5,000	-	-	-		5,000			5,000	5,200	5,400	5,600	5,800
FD - Memberships	Mutual Fire Aid Association and Fire Chief Association fees	65	500	619	330	100	122	-		378			500	500	500	500	500
FD - Health and Safety Materials	Replacement of personal protective equipment (bunker suits, boots, gloves, balaclava, etc.)	4,731	2,000	-	2,000	-	-	-		2,000.00			2,000	2,100	2,200	2,300	2,400
FD - Medical	Firemen physicals	185	300	-	-	-	-	-		-			-	-	-	-	-
FD - Training	Hands-on training and training materials	7,635	7,500	96	7,500	-	-	-		2,000			2,000	2,100	2,200	2,300	2,400
FD - Materials/Supplies	3 year average	7,093	6,510	4,502	6,720	6,000	7,349	250	-	879.00			6,720	6,900	7,100	7,300	7,500
FD - Heating Fuel		4,239	4,380	2,684	4,380	2,829	3,466	120	-	122.93			3,460	3,600	3,700	3,800	3,900
FD - Hydro		4,404	3,970	4,085	3,970	3,347	4,100	140	-	43.51			4,200	4,300	4,400	4,500	4,700
FD - Telephone	Prior year actual plus inflation	1,718	1,750	1,878	1,820	1,300	1,592	50					1,640	1,700	1,800	1,900	2,000
FD - Radio	Radio/pager repairs and replacement including batteries - Estimated	2,755	1,500	351	1,500	1,000	1,225	40	-	265			1,000	1,000	1,000	1,000	1,000
FD - Office Supplies	Estimated	415	500	-	500	183	224	10		266			500	500	500	500	500
FD - Computer Expenses	Minor computer expenses - Estimated amount	1,138	500	253	500	460	563	20	-	83			500	500	500	500	500
FD - Repairs & Maintenance	General Fire Hall repairs & maintenance - 3 year average	2,339	1,670	1,050	2,170	1,313	1,608	50		7.53			1,670	1,700	1,800	1,900	2,000
FD - Repairs & Maintenance	Fire Hall additional required repairs and upgrades (2019 budget item)	26,108	-	-	-	-	-	-					-	-	-	-	-
FD - Contracts	Pest control and hand sanitizing stations - Estimated	285	350	570	700	289	354	10		39			400	400	400	400	400
FD - Contracts	Answering/dispatch service	3,415	3,480	4,111	4,290	3,489	4,273	150					4,420	4,600	4,800	5,000	5,200
FD - Contracts	MOF - Forest Fire Management	413	420	419	430	422	422	10					430	400	400	400	400
FD - Contracts	FirePro annual support	1,070	1,090	1,116	1,140	1,163	1,163	40					1,200	1,200	1,200	1,200	1,200
FD - Contracts	Who's Responding	1,119	1,140	1,018	1,040	1,018	1,018	30					1,050	1,100	1,100	1,100	1,100
FD - Insurance	Prior year actual plus inflation	5,082	5,170	6,310	6,420	7,902	7,902	270					8,170	8,400	8,700	9,000	9,300
FD - Equipment R&M	Annual compressor maintenance and new health and safety requirement for annual face piece fit testing	5,924	4,500	3,255	4,230	1,775	2,174	70		1,986.00			4,230	4,400	4,500	4,700	4,900
FD - Recruiting & Retention	Recruiting and volunteer appreciation events and materials	573	1,500	803	1,500	1,500	1,837	60	-	397			1,500	1,600	1,700	1,800	1,900
FD - Fire Prevention	Estimated amount	634	1,000	-	1,000	1,000	1,225	40	-	265			1,000	1,000	1,000	1,000	1,000
SUBTOTAL		149,813	121,974	98,142	125,350	103,383	109,264	3,700		8,642			121,600	125,600	129,700	134,000	138,500
FIRE VEH - Wages	Major maintenance and repairs to be done third party	28	560	-	280	-	-	-					-	-	-	-	-
FIRE VEH - Benefits		5	130	-	50	-	-	-					-	-	-	-	-
FIRE VEH - Fuel	Fire van - Estimated	79	200	61	200	-	-	-		200			200	200	200	200	200
FIRE VEH - Fuel	2010 fire truck - Estimated	433	400	101	400	-	-	-		400			400	400	400	400	400
FIRE VEH - Fuel	1995 fire truck - Estimated	31	400	85	300	70	86	-		214			300	300	300	300	300

FIRE VEH - Repair Parts	Fire van - Estimated	285	1,500	195	1,500	-	-	-	1,500			1,500	1,600	1,700	1,800	1,900
FIRE VEH - Repair Parts	2010 fire truck - Estimated	652	3,000	1,227	3,000	509	623	20	2,357			3,000	3,100	3,200	3,300	3,400
FIRE VEH - Repair Parts	1995 fire truck - Estimated	868	3,000	433	3,000	1,064	1,303	40	1,657			3,000	3,100	3,200	3,300	3,400
FIRE VEH - Repair Parts	2015 side x side - Estimated	-	500	-	250	-	-	-	250			250	300	300	300	300
SUBTOTAL		2,380	9,690	2,103	8,980	1,643	2,012	60	6,578	-	-	8,650	9,000	9,300	9,600	9,900
TOTAL		152,193	131,664	100,244	134,330	105,026	111,276	3,760	15,220	-	-	130,250	134,600	139,000	143,600	148,400

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2022 Budget Detail Template
Police Services

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
POL - Policing Contract		293,918	321,550	320,380	304,920	304,920	304,920	10,370	(24,255.00)			291,040	300,900	311,100	321,700	332,600
POL - Ride Program	3 year average	4,241	4,820	6,598	5,120	6,532	6,532	220				6,750	7,000	7,200	7,400	7,700
PSB - Honoraria		200	200	200	200	200	200	10	(10)			200	200	200	200	200
PSB - Seminars & Workshops	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	610	2,000	1,561	2,000	100	122	-	1,878.00			2,000	2,100	2,200	2,300	2,400
PSB - Conferences/Trade Shows	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	2,546	2,600	204	2,600	356	436	10	2,154.00			2,600	2,700	2,800	2,900	3,000
PSB - Memberships	OAPSB annual fee and zone 1A	759	760	773	780	780	780	30	(30)			780	800	800	800	800
TOTAL		302,275	331,930	329,715	315,620	312,888	312,990	10,640	(20,263)	-	-	303,370	313,700	324,300	335,300	346,700

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Bylaw Enforcement and Building Inspection

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
CBO - Wages		13,645	5,150	4,696	6,900		-	-			-	-	-	-	-	-
CBO - Benefits		2,908	1,660	1,463	2,050		-	-			-	-	-	-	-	-
CBO - Seminars & Workshops		-	-	-	-		-	-			-	-	-	-	-	-
CBO - Conferences/Trade Shows		-	-	-	-		-	-			-	-	-	-	-	-
CBO - Memberships		114	110	-	-		-	-			-	-	-	-	-	-
CBO - Specialized Training	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	-	3,000	-	3,000		-	-			-	-	-	-	-	-
CBO - Computer Expenses	CGIS building permit software licence renewal	2,563	2,610	2,602	2,440	1,306	1,600	40	800		2,440	2,500	2,600	2,700	2,800	
CBO - Contracts	Contract services is support from Town of Cochrane. Same as 2021 budget	-	8,140	5,315	8,140	2,786	3,412	90	4,638		8,140	8,400	8,700	9,000	9,300	
SUBTOTAL		19,229	20,670	14,077	22,530	4,092	5,012	130	5,438		10,580	10,900	11,300	11,700	12,100	

BLEO - Wages		2,536	2,580	2,378	3,450	-	-	-	-	-	-	-	-	-	-	-
BLEO - Benefits		667	830	723	1,030	503	617	20	(637.00)	-	-	-	-	-	-	-
BLEO - Seminars & Workshops		-	-	336	-	-	-	-	-	-	-	-	-	-	-	-
BLEO - Memberships		-	-	110	140	-	-	-	-	-	-	-	-	-	-	-
BLEO - Conferences/Trades Shows		-	-	1,018	-	-	-	-	-	-	-	-	-	-	-	-
BLEO - Specialized Training	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	-	3,600	-	3,600	-	-	-	-	-	-	-	-	-	-	-
BLEO - Materials/Supplies		51	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BLEO - Animal Control Expenses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BLEO - Contract		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
SUBTOTAL		3,254	7,010	4,565	8,220	503	617	20	(637)	-	-	-	-	-	-	-
TOTAL		22,483	27,680	18,641	30,750	4,595	5,629	150	4,801	-	-	10,580	10,900	11,300	11,700	12,100

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Emergency Management

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
CEMC - Wages	EDO/BUILDING/BYLAW/CEMC	5,072	5,150	4,702	6,900		-	-			-	-	-	-	-	-
CEMC - Benefits		1,185	1,660	1,443	2,050		-	-			-	-	-	-	-	-
CEMC - Seminars & Workshops		26	-	-	-		-	-			-	-	-	-	-	-
CEMC - Conferences/Trade Shows											-	-	-	-	-	-
CEMC - Specialized Training	As per training plan	258	500	-	-		-	-			-	-	-	-	-	-
CEMC - Contract	Fire 1 Smart (Revenue also recorded)	1,832	-	-	-		-	-			-	-	-	-	-	-
CEMC - 911 Contract		772	780	-	780		-	-			-	-	-	-	-	-
TOTAL		9,144	8,090	6,145	9,730		-	-			-	-	-	-	-	-

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2022 Budget Detail Template

Public Works

Service	Reference	Required	Essential	Expected	Discretionary	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Projected	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Delivery Model	Service Level
Administration	Schedule 3.1		x			400,339	507,530	447,346	471,730	480,861	574,630	594,100	614,500	635,500	657,000	Internal	
Fleet	Schedule 3.2		x			111,304	112,620	73,990	115,480	112,794	117,560	120,500	124,600	128,800	133,100	Internal	
Overhead						511,643	620,150	521,335	587,210	593,655	692,190	714,600	739,100	764,300	790,100		
Roads - winter	Schedule 3.3		x			124,844	114,800	100,746	131,160	98,099	132,910	137,400	142,100	147,000	152,000	Internal	Consistent with MTO requirements
Roads - RSM	Schedule 3.4		x			57,007	99,980	76,616	135,530	101,212	110,610	111,600	115,400	119,300	123,500	Internal	Consistent with MTO requirements
Streetlighting	Schedule 3.5		x			20,404	21,670	20,594	19,600	15,921	20,040	20,800	21,500	22,300	23,100	Contracted out	
Other transportation	Schedule 3.6		x			17,107	41,260	27,496	78,880	50,312	70,890	73,600	76,000	78,400	80,900	Internal	
Transportation						219,363	277,710	225,453	365,170	265,544	334,450	343,400	355,000	367,000	379,500		
Garbage collection	Schedule 3.7		x			75,257	94,860	62,838	103,240	121,528	120,640	124,700	129,000	133,400	138,000	Internal	
Landfill	Schedule 3.8		x			48,548	109,670	82,785	116,490	119,248	209,940	217,200	224,500	232,000	239,800	Internal	
Solid waste						123,805	204,530	145,623	219,730	240,776	330,580	341,900	353,500	365,400	377,800		
Water	Schedule 3.9		x			409,667	447,720	430,216	425,280	395,628	452,230	467,700	483,600	500,100	517,100	Contracted out	Consistent with MOE requirements
Wastewater	Schedule 3.10		x			255,710	369,430	322,697	330,770	290,605	325,340	304,800	315,200	326,000	337,100	Contracted out	Consistent with MOE requirements
Sewer and water						665,377	817,150	752,913	756,050	686,233	777,570	772,500	798,800	826,100	854,200		
TOTAL						1,520,188	1,919,540	1,645,324	1,928,160	1,786,208	2,134,790	2,172,400	2,246,400	2,322,800	2,401,600		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Public Works Administration

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments			2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2					
O/H - Wages	General wages for public works including all banked time/floater/sick leaves/vacation	208,719	232,360	208,860	235,300	189,102	231,618	7,880	6,653		246,150	254,500	263,200	272,100	281,400
O/H - Benefits		91,744	102,900	83,245	111,080	84,386	103,359	3,510	8,376.71		115,250	119,200	123,300	127,500	131,800
O/H - Seminars & Workshops		1,580	1,200	192	1,200	1,201	1,472	50			1,520	1,600	1,700	1,800	1,900
O/H - Conferences/Trade Shows	Same budget amount as 2021. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	-	-	5,441	5,440	1,883	2,306	80	3,054.00		5,440	5,600	5,800	6,000	6,200
O/H - Memberships		-	-	1,291	2,000	2,000	2,000	70	(70)		2,000	2,100	2,200	2,300	2,400
O/H - Health and Safety Materials	Estimated	-	-	-	-	559	685	20	(705)		-	-	-	-	-
O/H - Specialized Training	As per training plan to be provided by DPW	621	10,000	4,294	10,000	10,000	10,000	340	(340)		10,000	10,300	10,700	11,100	11,500
O/H - Materials/Supplies	3 year average	14,337	15,060	14,434	14,020	15,253	18,683	640			19,320	20,000	20,700	21,400	22,100
O/H - Materials/Supplies	Diesel portable heater	5,373	-	-	-	-	-	-			-	-	-	-	-
O/H - Materials/Supplies	Plate compactor	-	-	-	5,000	5,000	5,000	170	(5,170)		-	-	-	-	-
O/H - Materials/Supplies	Spare waste bins - inventory	-	-	-	-	-	-	-		10,000	10,000	10,300	10,700	11,100	11,500
O/H - Materials/Supplies	Dog waste units	-	-	-	-	-	-	-		1,250	1,250	1,300	1,300	1,300	1,300
O/H - Heating Fuel	PW Garage - 3 year average	8,755	9,600	8,042	7,970	7,457	9,133	310	(800)		8,640	8,900	9,200	9,500	9,800
O/H - Hydro	PW Garage - 3 year average	4,600	4,580	3,876	4,080	1,958	2,398	80	1,147		3,620	3,700	3,800	3,900	4,000
O/H - Hydro	Lavoie property - 3 year average	460	430	307	360	247	302	10	44		360	400	400	400	400
O/H - Hydro	Industrial park green garage - 3 year average	231	260	280	260	227	278	10	(288)		-	-	-	-	-
O/H - Cell Telephone	PWS and PW Lead - \$180 per month plus extra for over data and accessories if needed.	2,811	2,580	2,977	3,120	2,913	3,567	120	(567)		3,120	3,200	3,300	3,400	3,500

O/H - Radio License (Base)	Prior year actual plus inflation	679	690	640	650	706	706	20				730	800	800	800	800
O/H - Repairs & Maintenance	Regular R&M for garage - 3 year average	8,449	6,010	4,898	5,800	8,047	9,856	340	(2,462)			7,730	8,000	8,300	8,600	8,900
O/H - Repairs & Maintenance	Garage door repairs	-	5,000	-	-	8,728	10,690	360	(11,050)			-	-	-	-	-
O/H - Repairs & Maintenance	Buildings/equipment repairs and upgrade contingency	-	20,000	20,000	20,000	20,000	20,000	680	(20,680)	21,000		21,000	21,700	22,400	23,200	24,000
O/H - Repairs & Maintenance	Fleet repairs contingency	-	11,250	11,250	11,250	11,250	11,250	380	(11,630)	13,000		13,000	13,400	13,900	14,400	14,900
O/H - Contracts	Pest control and hand sanitizing stations - Estimated	285	350	570	700	325	397	10				410	400	400	400	400
O/H - Contracts	Electrical Safety Authority	3,556	3,620	3,662	3,720	3,772	3,772	130				3,900	4,000	4,100	4,200	4,300
O/H - Contracts	Bear traps - 3 year average	1,865	2,220	1,484	2,290	4,208	5,154	180	(2,500)			2,830	2,900	3,000	3,100	3,200
O/H - Contracts	Asset Management review	14,487	-	-	-	-	-	-				-	-	-	-	-
O/H - Contracts	Fire extinguisher maintenance	-	2,500	2,767	2,500	2,500	3,062	100	(662.00)			2,500	2,600	2,700	2,800	2,900
O/H - Contracts	8th Crescent storm sewer easement	4,070	-	-	-	-	-	-				-	-	-	-	-
O/H - Contracts	Junction Road life cycle cost analysis	4,234	-	-	-	-	-	-				-	-	-	-	-
O/H - Contracts	Designated substance surveys	5,190	-	-	-	-	-	-				-	-	-	-	-
O/H - Contracts	Municipal buildings roof inspections to be performed by Garland (Grocery Store/Community Hall/Mattagami Centre)	-	1,300	1,323	-	-	-	-				-	-	-	-	-
O/H - Contracts	Large culvert inspection as per OSIM	-	2,000	1,951	-	-	-	-				-	-	-	-	-
O/H - Contracts	Maintenance contract for all municipal buildings	-	5,000	2,290	5,000	5,000	5,000	170	(170.00)			5,000	5,200	5,400	5,600	5,800
O/H - Contracts	Trailer Park mobile home demolition	-	-	-	-	-	-	-		5,000		5,000	5,200	5,400	5,600	5,800
O/H - Contracts	Purchase asset management software and data acquisition	-	-	-	-	-	-	-		65,000		65,000	67,200	69,500	71,900	74,300
O/H - Insurance	Prior year actual plus inflation	18,294	18,620	22,873	19,990	20,173	20,173	690				20,860	21,600	22,300	23,100	23,900
O/H - Professional Fees	Union negotiations	-	50,000	40,399	-	-	-	-				-	-	-	-	-
TOTAL		400,339	507,530	447,346	471,730	406,894	480,861	16,350	(37,818)	34,000	81,250	574,630	594,100	614,500	635,500	657,000

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Buildings/equipment repairs and upgrade contingency	\$21,000
Fleet repairs contingency	\$13,000
Total	\$34,000

3) Add items as per 3 year capital plan

Description	Amount
Spare waste bins - inventory	\$10,000
Trailer Park mobile home demolition	\$5,000
Purchase asset management software and data acquisition	\$65,000
Dog waste units	\$1,250

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Public Works Fleet

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
PICKUP - Wages		-	900	-	-	-	-	-				-	-	-	-	-
PICKUP - Benefits		-	200	-	-	-	-	-				-	-	-	-	-
PICKUP - Fuel	2004 Chev Silverado - Removed from service	1,229	-	109	-	-	-	-				-	-	-	-	-
PICKUP - Fuel	2013 GMC Sierra - Estimated	2,195	2,660	965	2,050	2,502	3,096	110				3,210	3,300	3,400	3,500	3,600
PICKUP - Fuel	2013 Chev Silverado - Removed from service	4,004	3,890	2,905	3,510	1,965	2,431	80	(2,511)			-	-	-	-	-
PICKUP - Fuel	2017 Chev Silverado - Estimated	1,750	1,570	641	1,200	2,711	3,355	110	(1,550)			1,920	2,000	2,100	2,200	2,300
PICKUP - Fuel	2022 Chev Silverado - Estimated	-	-	-	-	-	-	-	2,000			2,000	2,100	2,200	2,300	2,400
PICKUP - Repair & Maintenance	2004 Chev Silverado - Removed from service	1,017	-	-	-	-	-	-				-	-	-	-	-
PICKUP - Repair & Maintenance	2013 GMC Sierra - Estimated	1,278	2,000	42	2,000	-	-	-	2,000			2,000	2,100	2,200	2,300	2,400
PICKUP - Repair & Maintenance	2013 Chev Silverado - Removed from service	-	2,000	572	2,000	1,889	2,338	80	(2,418)			-	-	-	-	-
PICKUP - Repair & Maintenance	2017 Chev Silverado - 3 year average	312	2,000	620	1,000	-	-	-	1,000			1,000	-	-	-	-
PICKUP - Repair & Maintenance	2022 Chev Silverado - Estimated	-	-	-	-	-	-	-	1,000			1,000	1,000	1,000	1,000	1,000
PICKUP - Licenses		720	-	-	730	-	-	-	730			730	800	800	800	800
SUBTOTAL		12,505	15,220	5,854	12,490	9,068	11,220	380	251	-	-	11,860	11,300	11,700	12,100	12,500
TRUCK - Wages		2,223	1,110	430	1,880	3,877	4,797	160	(1,770)			3,190	3,300	3,400	3,500	3,600
TRUCK - Benefits		370	230	89	360	805	996	30	(361)			670	700	700	700	700
TRUCK - Diesel	2014 sander/dump truck - 3 year average	2,549	2,730	1,853	2,730	2,266	2,803	100	(501)			2,400	2,500	2,600	2,700	2,800
TRUCK - Diesel	2018 garbage truck - As per waste model	21,568	22,000	14,830	22,000	13,089	16,195	550	786			17,530	18,100	18,700	19,300	20,000
TRUCK - Repairs & Maintenance	2014 sander/dump truck - Estimated	2,579	2,630	4,174	5,000	779	964	30	1,578			2,570	2,700	2,800	2,900	3,000
TRUCK - Repairs & Maintenance	2018 garbage truck - As per waste model	12,229	10,000	6,691	10,000	28,653	35,452	1,210	(18,538)			18,120	18,700	19,300	20,000	20,700
TRUCK - Licenses	For all trucks	3,733	3,800	3,682	3,800	51	63	-	3,737			3,800	3,900	4,000	4,100	4,200
SUBTOTAL		45,252	42,500	31,748	45,770	49,520	61,270	2,080	- 15,069	-	-	48,280	49,900	51,500	53,200	55,000
SWEEPER - Wages	Major maintenance and repairs to be done third party	492	640	392	670	125	155	10	(165)			-	-	-	-	-
SWEEPER - Benefits		102	140	84	140	27	34	-	(34)			-	-	-	-	-
SWEEPER - Repairs & Maintenance	Estimated	-	1,000	137	500	-	-	-	-			-	-	-	-	-
SUBTOTAL		595	1,780	613	1,310	153	189	10	(199)	-	-	-	-	-	-	-
UTV - Wages		-	560	618	490	69	85	-	216			300	300	300	300	300
UTV - Benefits		-	130	47	60	8	9	-	17			30	-	-	-	-
UTV - Diesel	Estimated	374	500	302	270	270	270	10	(10)			270	300	300	300	300
UTV - Repairs & Maintenance	Estimated	52	1,000	3,449	500	1,849	2,287	80	(438)			1,930	2,000	2,100	2,200	2,300
SUBTOTAL		426	2,190	4,416	1,320	2,195	2,651	90	(216)	-	-	2,530	2,600	2,700	2,800	2,900
GRADER - Wages	Major maintenance and repairs to be done third party	1,010	1,330	2,133	1,670	236	292	10	1,167			1,470	1,500	1,600	1,700	1,800
GRADER - Benefits		204	270	342	340	51	63	-	215.24			280	300	300	300	300
GRADER - Diesel	2001 grader - 3 year average	6,376	6,050	5,705	6,050	6,050	6,050	210	(210)			6,050	6,300	6,500	6,700	6,900
GRADER - Diesel	1979 grader - 3 year average	1,521	1,100	548	1,100	1,100	1,100	40	(40)			1,100	1,100	1,100	1,100	1,100
GRADER - Repairs & Maintenance	2001 grader - Estimated	16,773	10,400	699	10,000	325	402	10	9,588			10,000	10,300	10,700	11,100	11,500
GRADER - Repairs & Maintenance	1979 grader - Estimated	1,810	2,020	1,374	5,000	1,082	1,339	50	3,611			5,000	5,200	5,400	5,600	5,800
SUBTOTAL		27,693	21,170	10,801	24,160	8,844	9,246	320	14,332	-	-	23,900	24,700	25,600	26,500	27,400

LOADER - Wages	Major maintenance and repairs to be done third party	185	1,030	182	440	-	-	-	157			160	200	200	200	200
LOADER - Benefits		36	210	31	100	-	-	-	30			30	-	-	-	-
LOADER - Diesel	3 year average	12,578	11,880	7,392	10,160	10,160	10,160	350	(350)			10,160	10,500	10,900	11,300	11,700
LOADER - Repairs & Maintenance	Estimated	10,275	6,120	2,417	10,000	8,578	10,613	360	(973)			10,000	10,300	10,700	11,100	11,500
LOADER - Repairs & Maintenance	2000 hours service	-	4,000	3,204	-	-	-	-	-			-	-	-	-	-
SUBTOTAL		23,074	23,240	13,225	20,700	18,738	20,773	710	- 1,135	-	-	20,350	21,000	21,800	22,600	23,400
STEAM JENNY - Wages	Major maintenance and repairs to be done third party	-	-	-	-	-	-	-	-			-	-	-	-	-
STEAM JENNY - Benefits		-	-	-	-	-	-	-	-			-	-	-	-	-
STEAM JENNY - Fuel	Estimated	-	100	-	-	101	135	-	(35)			100	100	100	100	100
STEAM JENNY - Repairs & Maint	Estimated	-	500	-	500	-	-	-	500			500	500	500	500	500
SUBTOTAL		-	600	-	500	101	135	-	465	-	-	600	600	600	600	600
COMPRESSOR - Wages	Major maintenance and repairs to be done third party	-	-	-	-	-	-	-	-			-	-	-	-	-
COMPRESSOR - Benefits		-	-	-	-	-	-	-	-			-	-	-	-	-
COMPRESSOR - Fuel	Estimated	18	50	-	-	-	-	-	-			-	-	-	-	-
COMPRESSOR - Repairs & Maint	Estimated	-	500	-	-	224	299	10	191			500	500	500	500	500
SUBTOTAL		18	550	-	-	224	299	10	191	-	-	500	500	500	500	500
PORTABLE HEATER - Fuel	Estimated	-	-	2,376	2,500	2,500	2,500	90	(90)			2,500	2,600	2,700	2,800	2,900
SUBTOTAL		-	-	2,376	2,500	2,500	2,500	90	- 90	-	-	2,500	2,600	2,700	2,800	2,900
BACKHOE - Wages	Major maintenance and repairs to be done third party	155	560	693	370	504	623	20	(14)			630	700	700	700	700
BACKHOE - Benefits		25	130	96	70	111	138	-	(20)			120	100	100	100	100
BACKHOE - Fuel	3 year average	1,085	1,160	1,278	1,290	1,290	1,290	40	(40)			1,290	1,300	1,300	1,300	1,300
BACKHOE - Repairs & Maintenance	Estimated	476	3,520	2,889	5,000	1,988	2,460	80	2,460			5,000	5,200	5,400	5,600	5,800
SUBTOTAL		1,741	5,370	4,956	6,730	3,893	4,511	140	2,387	-	-	7,040	7,300	7,500	7,700	7,900
TOTAL		111,304	112,620	73,990	115,480	95,234	112,794	3,830	916	-	-	117,560	120,500	124,600	128,800	133,100

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

**2022 Budget Detail Template
Winter Roads Maintenance**

Inflation Rate
3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments			2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2					
SNOW REMOVAL - Wages		65,395	59,730	55,894	69,390	41,019	50,241	1,710	21,421		73,370	75,900	78,500	81,200	84,000
SNOW REMOVAL - Benefits		11,938	11,270	9,323	14,350	8,108	9,931	340	3,990.71		14,260	14,700	15,200	15,700	16,200
SNOW REMOVAL - Contracts	By-Pass maintained by Province	2,320	2,360	2,315	2,360	2,313	2,313	80			2,390	2,500	2,600	2,700	2,800
SNOW REMOVAL - Contracts	Rental of dump truck and driver for snow removal	15,518	10,000	6,604	15,000	3,053	3,053	100	6,847		10,000	10,300	10,700	11,100	11,500
SAND/SALT - Wages		2,864	3,940	4,388	2,740	3,958	4,848	160	168		5,180	5,400	5,600	5,800	6,000
SAND/SALT - Benefits		543	760	612	580	794	973	30	(29.64)		970	1,000	1,000	1,000	1,000
SAND/SALT - Materials/Supplies	Based on prior year budget	26,266	26,740	21,608	26,740	26,740	26,740	910	- 910.00		26,740	27,600	28,500	29,500	30,500
SAND/SALT - Contracts	Sidewalks sanding	-	-	-	-	-	-	-			-	-	-	-	-
TOTAL		124,844	114,800	100,746	131,160	85,985	98,099	3,330	31,487	-	132,910	137,400	142,100	147,000	152,000

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Road Street Maintenance

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
RSM - Wages		33,702	36,700	31,248	45,640	37,677	46,147	1,570	(195)			47,520	49,100	50,800	52,500	54,300
RSM - Benefits		6,647	6,930	5,674	9,820	7,313	8,957	300	471.94			9,730	10,100	10,400	10,800	11,200
RSM - Materials/Supplies	Stockpile of granular, cold mix, and topsoil, and others	5,307	15,000	8,281	15,000	15,734	19,272	660	(4,932)			15,000	15,500	16,000	16,500	17,100
RSM - Repairs & Maintenance	General	-	-	2,363	-	1,362	1,668	60	772			2,500	2,600	2,700	2,800	2,900
RSM - Repairs & Maintenance	Tree removal for 2019	356	-	-	-	-	-	-	-			-	-	-	-	-
RSM - Repairs & Maintenance	Posts and rail for guard rail system	-	-	-	5,000	-	-	-	5,000			5,000	5,200	5,400	5,600	5,800
RSM - Repairs & Maintenance	Junction Road maintenance (calcium/gravel)	-	-	-	8,000	1,594	1,952	70	(22)			2,000	2,100	2,200	2,300	2,400
RSM - Contracts	Municipal ditching	-	20,000	4,470	20,000	20,000	20,000	680	(15,680)			5,000	5,200	5,400	5,600	5,800
RSM - Contracts	General road repairs/patching for water breaks.	10,422	20,000	22,896	20,000	-	-	-	20,000			20,000	20,700	21,400	22,100	22,900
RSM - Contracts	Street sweeper rental	-	-	-	11,000	2,146	2,146	70	531			2,750	-	-	-	-
RSM - Contracts	Beaver control - 3 year average	572	1,350	1,684	1,070	1,070	1,070	40	(1)			1,110	1,100	1,100	1,100	1,100
TOTAL		57,007	99,980	76,616	135,530	86,895	101,212	3,450	5,944	-	-	110,610	111,600	115,400	119,300	123,500

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Total	\$0

3) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Streetlighting

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments			2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2					
STREETLIGHTS - Hydro	3 year average	18,840	19,450	19,348	17,610	12,868	15,921	540	1,575.37		18,040	18,700	19,300	20,000	20,700
STREETLIGHTS - Repairs & Maintenance	Estimated	1,565	2,220	1,246	1,990	-	-	-	2,000.00		2,000	2,100	2,200	2,300	2,400
TOTAL		20,404	21,670	20,594	19,600	12,868	15,921	540	3,575	-	20,040	20,800	21,500	22,300	23,100

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Other Transportation Services

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments			2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2					
B&C - Wages		414	1,060	951	1,270	198	245	10	434		690	700	700	700	700
B&C - Benefits		51	210	167	250	42	52	-	71.63		120	100	100	100	100
B&C - Repairs & Maintenance	Estimated	-	500	-	500	-	-	-			-	-	-	-	-
SUBTOTAL		465	1,770	1,119	2,020	240	297	10	506	-	810	800	800	800	800
GRASS MOWING EQUIP - Wages		-	300	921	580	413	511	20	82		610	600	600	600	600
GRASS MOWING EQUIP - Benefits		-	80	120	90	95	118	-	(9.39)		110	100	100	100	100
GRASS MOWING EQUIP - Materials/Supplies	All equipment - 3 year average	270	370	1,738	1,070	1,308	1,618	60	(334)		1,340	1,400	1,400	1,400	1,400
GRASS MOWING EQUIP- Fuel	3 year average	377	460	330	400	-	-	-			-	-	-	-	-
GRASS MOWING EQUIP - Repair Parts	All mowers and trimmers - 3 year average	318	610	-	150	111	138	-	14		150	200	200	200	200
SUBTOTAL		964	1,820	3,108	2,290	1,927	2,385	80	- 248	-	2,210	2,300	2,300	2,300	2,300
BRUSH - Wages		-	250	-	290	2,322	2,872	100	(1,743)		1,230	1,300	1,300	1,300	1,300
BRUSH - Benefits		-	70	-	60	495	613	20	(353)		280	300	300	300	300
BRUSH - Contracts		-	-	-	-	-	-	-			-	-	-	-	-
SUBTOTAL		-	320	-	350	2,817	3,485	120	- 2,096	-	1,510	1,600	1,600	1,600	1,600
DITCHING - Wages		249	150	-	200	-	-	-			-	-	-	-	-
DITCHING - Benefits		57	50	-	40	-	-	-			-	-	-	-	-
DITCHING - Contracts	Winter and cleanout ditching - Estimated	3,918	10,000	3,557	10,000	3,724	4,608	160	232		5,000	5,200	5,400	5,600	5,800
SUBTOTAL		4,224	10,200	3,557	10,240	3,724	4,608	160	232	-	5,000	5,200	5,400	5,600	5,800
CATCH BASINS - Wages		2,174	1,550	5,943	2,940	9,156	11,328	390	(3,400)		8,320	8,600	8,900	9,200	9,500
CATCH BASINS - Benefits		455	310	861	640	1,843	2,280	80	(715.83)		1,640	1,700	1,800	1,900	2,000
CATCH BASINS - Repairs & Maintenance	Catch basin levelling program - Parts and other	3,532	3,000	2,017	3,000	3,751	4,641	160	(4,801.00)		-	-	-	-	-
CATCH BASINS - Contracts	Catch basin levelling program - Contracted out	-	7,500	-	7,500	-	-	-			20,000	20,700	21,400	22,100	22,900
SUBTOTAL		6,161	12,360	8,822	14,080	14,750	18,249	630	- 8,917	-	29,960	31,000	32,100	33,200	34,400
TSIGN - Wages		94	350	-	40	388	480	20	(255)		250	300	300	300	300
TSIGN - Benefits		20	80	-	10	82	102	-	(46.02)		60	100	100	100	100
TSIGN - Materials/Supplies	Estimated	578	990	1,332	2,000	2,405	2,976	100	(1,076)		2,000	2,100	2,200	2,300	2,400
SUBTOTAL		692	1,420	1,332	2,050	2,876	3,558	120	- 1,377	-	2,310	2,500	2,600	2,700	2,800
LINE PAINTING - Materials/Supplies	Line paint	-	-	-	6,000	1,356	1,678	60	1,262		3,000	3,100	3,200	3,300	3,400
LINE PAINTING - Contracts		1,374	2,000	232	-	-	-	-			-	-	-	-	-
SUBTOTAL		1,374	2,000	232	6,000	1,356	1,678	60	1,262	-	3,000	3,100	3,200	3,300	3,400
SIDEWALK - Wages		-	410	801	690	2,443	3,023	100	(1,487)		1,640	1,700	1,800	1,900	2,000
SIDEWALK - Benefits		-	100	164	160	522	646	20	(295.83)		370	400	400	400	400
SIDEWALK - Repairs & Maintenance	Minor repairs	-	2,000	45	1,000	-	-	-	1,000		1,000	1,000	1,000	1,000	1,000
SIDEWALK - Contracts	Sidewalk replacement annual program reduced allocation. Note - Sidewalk program on Main/Dupont/Kelly project	-	-	-	25,000	-	-	-	5,000		5,000	5,200	5,400	5,600	5,800

SUBTOTAL		-	2,510	1,009	26,850	2,965	3,669	120	4,217	-	-	8,010	8,300	8,600	8,900	9,200
GRADING - Wages		1,102	1,660	2,801	4,470	2,106	2,605	90	88.87			2,780	2,900	3,000	3,100	3,200
GRADING - Benefits		215	330	479	920	447	553	20	3.15			570	600	600	600	600
SUBTOTAL		1,317	1,990	3,280	5,390	2,553	3,158	110	86	-	-	3,350	3,500	3,600	3,700	3,800
SAFETY DEVICES - Clothing	Hi vis safety clothing - As per Collective Agreement	710	1,370	553	6,000	4,200	5,615	190	195			6,000	6,200	6,400	6,600	6,800
SAFETY DEVICES - Materials/Supplies	Safety equipment PPE (and volunteers)	-	2,000	936	-	-	-	-	5,000			5,000	5,200	5,400	5,600	5,800
SAFETY DEVICES - Contracts	Hite Services - Inspection of lifting devices	1,200	3,500	3,549	3,610	3,610	3,610	120				3,730	3,900	4,000	4,100	4,200
SUBTOTAL		1,910	6,870	5,038	9,610	7,810	9,225	310	5,195	-	-	14,730	15,300	15,800	16,300	16,800
TOTAL		17,107	41,260	27,496	78,880	41,018	50,312	1,720	1,140	-	20,000	70,890	73,600	76,000	78,400	80,900

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Total	\$0

3) Add items as per 3 year capital plan

Description	Amount
Catch basins asset improvements	\$20,000
Total	\$20,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Garbage Collection

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
WASTE - Wages		30,642	32,210	24,978	38,420	39,416	48,769	1,660	(5,777)			44,650	46,200	47,800	49,400	51,100
WASTE - Benefits		5,727	6,080	4,984	8,250	7,986	9,881	340	(805.97)			9,420	9,700	10,000	10,300	10,700
WASTE - Shared Services	Cost transfer station, delivery, contaminated material charge - Same as prior year budget	38,888	48,570	32,877	48,570	32,877	32,877	1,120	14,573.00			48,570	50,200	51,900	53,700	55,500
WASTE - Equipment Rental	Truck rental due to town truck been down (shared cost with Town of Fauquier)	-	-	-	-	21,015	26,001	880	(16,881.00)			10,000	10,300	10,700	11,100	11,500
WASTE - Equipment Rental	Spring cleanup	-	8,000	-	8,000	4,000	4,000	140	(4,140)		8,000	8,000	8,300	8,600	8,900	9,200
TOTAL		75,257	94,860	62,838	103,240	105,294	121,528	4,140	- 13,031	-	8,000	120,640	124,700	129,000	133,400	138,000

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount
Spring cleanup	\$8,000
Total	\$8,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Landfill Operations

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments			2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2					
LF - Wages		30,431	37,970	36,615	42,450	35,453	43,865	1,490	2,087.23		47,440	49,100	50,800	52,500	54,300
LF - Benefits		3,175	4,200	4,021	5,490	4,724	5,845	200	(82)		5,960	6,200	6,400	6,600	6,800
LF - Materials/Supplies	Includes granular A for landfill road, landfill site road, materials for shelter, and other - 3 year average	3,667	5,510	2,101	2,810	2,919	3,612	120	(605.19)		3,130	3,200	3,300	3,400	3,500
LF - Diesel	Dozer - 3 year average	670	1,180	1,045	930	-	-	-	930.00		930	1,000	1,000	1,000	1,000
LF - Heating	Shelter heating	818	830	393	500	2,033	2,515	90			2,610	2,700	2,800	2,900	3,000
LF - Repair Parts	Dozer repairs (parts and external service) - 3 year average	4,648	5,410	5,625	4,010	1,555	1,924	70	2,071.70		4,070	4,200	4,300	4,400	4,500
LF - Repairs & Maintenance	Landfill road upgrades - Annual	-	8,000	5,266	8,000	5,689	7,039	240	721.00		8,000	8,300	8,600	8,900	9,200
LF - Contracts	Field work for fall sampling and lab costs	3,562	6,570	1,160	9,800	9,800	9,800	330	(330)		9,800	10,100	10,400	10,800	11,200
LF - Contracts	Rental of dozer for work required	-	-	3,254	-	3,254	4,026	140	(1,166)		3,000	3,100	3,200	3,300	3,400
LF - Contracts	Landfill expansion project	-	30,000	10,597	37,500	37,500	37,500	1,280	(38,780)	125,000	125,000	129,300	133,700	138,200	142,900
LF - Contracts	New cell construction and current cell closing - Annual	1,577	10,000	10,165	5,000	2,524	3,122	110	(3,232)		-	-	-	-	-
LF - Contracts	Environmental consulting services	-	-	2,544	-	-	-	-			-	-	-	-	-
TOTAL		48,548	109,670	82,785	116,490	105,450	119,248	4,070	- 38,386	- 125,000	209,940	217,200	224,500	232,000	239,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Total	\$0

3) Add items as per 3 year capital plan

Description	Amount
Landfill expansion project	\$125,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Water Treatment and Distribution

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments			2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	
								Inflation	Adj 1	Adj 2						Adj 3
W-DEL - Wages	Water breaks and other	6,047	5,420	9,056	7,840	4,648	5,751	200	2,969			8,920	9,200	9,500	9,800	10,100
W-DEL - Benefits		1,139	1,040	1,211	1,410	956	1,182	-	433			1,610	1,700	1,800	1,900	2,000
W-DEL - Materials/Supplies	3 year average	3,692	2,480	2,707	1,840	37	45	-	2,103			2,150	2,200	2,300	2,400	2,500
W-DEL - Repairs & Maintenance	Regular R&M - 3 year average	14,616	25,000	28,833	17,170	1,357	1,679	60	13,304			15,040	15,600	16,100	16,600	17,200
W-DEL - Contracts	Swabbing project 6th Street	12,355	-	-	-	-	-	-	-			-	-	-	-	-
W-DEL - Contracts	Water tower inspection and assessment	-	12,000	5,847	-	-	-	-	-			-	-	-	-	-
SUBTOTAL		37,849	45,940	47,653	28,260	6,997	8,657	260	18,809	-	-	27,720	28,700	29,700	30,700	31,800
W-TREAT - Heating Fuel	3 year average	12,350	13,720	11,927	11,580	10,880	13,462	460	(1,342)			12,580	13,000	13,400	13,900	14,400
W-TREAT - Hydro	3 year average	46,392	44,690	36,234	36,780	26,175	32,386	1,100	4,851			38,340	39,600	40,900	42,300	43,700
W-TREAT - Repairs & Maintenance	Regular R&M and OCWA operating plan	24,761	25,000	18,328	25,000	14,355	17,761	600	18,361.00	25,000		25,000	25,900	26,800	27,700	28,600
W-TREAT - Repairs & Maintenance	2020 OCWA capital plan	-	24,000	23,368	-	-	-	-	-			-	-	-	-	-
W-TREAT - Repairs & Maintenance	2021 OCWA capital plan	-	-	-	19,000	19,000	19,000	650	(19,650)			-	-	-	-	-
W-TREAT - Repairs & Maintenance	2022 OCWA capital plan	-	-	-	-	-	-	-	-	\$40,000		40,000	41,400	42,800	44,300	45,800
W-TREAT - Contracts	Pest control and hand sanitizing stations - Estimated	285	340	601	700	325	402	10				410	400	400	400	400
W-TREAT - Contracts	OCWA contract 65% cost for water - Total 2022 base of \$392,346 + \$78,698 chemicals = \$471,044	287,220	292,100	292,105	297,960	297,960	297,960	10,130	1,911.40			306,180	316,600	327,400	338,500	350,000
W-TREAT - Contracts	Clearwell structural inspection	810	1,930	-	6,000	6,000	6,000	200	(4,200)			2,000	2,100	2,200	2,300	2,400
SUBTOTAL		371,818	401,780	382,563	397,020	374,694	386,971	13,150	(40,613)	25,000	40,000	424,510	439,000	453,900	469,400	485,300
TOTAL		409,667	447,720	430,216	425,280	381,691	395,628	13,410	(21,805)	25,000	40,000	452,230	467,700	483,600	500,100	517,100

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Includes \$11,750 of OCWA WTP operational expenditures. Remaining amount if for general repairs and maintenance.	\$25,000
Total	\$25,000

3) Add items as per 3 year capital plan

Description	Amount
OCWA capital and operating plan	\$40,000
Total	\$40,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Wastewater Collection and Treatment

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments			2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2					
SEWER - Wages	Plugged sewers and breaks	505	2,520	1,145	2,140	3,759	4,651	160	(2,116)		2,690	2,800	2,900	3,000	3,100
SEWER - Benefits		72	490	146	310	686	849	30	(391.01)		490	500	500	500	500
SEWER - Materials/Supplies	Estimated	156	520	398	520	-	-	-	500		500	500	500	500	500
SEWER - Repairs & Maintenance	Regular repairs and maintenance (breaks and plugs) - 3 year average	3,171	10,170	8,879	11,250	7,180	8,883	300	(2,205)		6,980	7,200	7,400	7,700	8,000
SEWER - Contracts	Annual preventive maintenance on sanitary sewers (flushing and inspections)		20,000	8,059	20,000	20,000	20,000	680	(10,680)		10,000	10,300	10,700	11,100	11,500
SUBTOTAL		3,903	33,700	18,628	34,220	31,625	34,383	1,170	- 14,892	-	20,660	21,300	22,000	22,800	23,600
S-TREAT - Heating Fuel	3 year average	955	1,150	1,616	1,220	790	977	30	175.73		1,180	1,200	1,200	1,200	1,200
S-TREAT - Hydro	3 year average	85,012	100,230	74,810	84,640	48,133	59,555	2,020	11,550.58		73,130	75,600	78,200	80,900	83,700
S-TREAT - Repairs & Maintenance	Regular R&M and OCWA operating plan	16,156	25,000	10,869	25,000	20,000	20,000	680	- 20,680.00	25,000	25,000	25,900	26,800	27,700	28,600
S-TREAT - Repairs & Maintenance	2020 OCWA capital plan	-	49,500	66,836	-	-	-	-			-	-	-	-	-
S-TREAT - Repairs & Maintenance	2021 OCWA capital plan	-	-	-	13,250	13,250	13,250	-	(13,250)		-	-	-	-	-
S-TREAT - Repairs & Maintenance	2022 OCWA capital plan	-	-	-	-	-	-	-		30,500	30,500	-	-	-	-
S-TREAT - Repairs & Maintenance	Bunker repairs	-	-	-	-	-	-	-			-	-	-	-	-
S-TREAT - Contracts	OCWA contract 65% cost for water - Total 2022 base of \$392,346 + \$78,698 chemicals = \$471,044	145,380	147,850	147,849	160,440	160,440	160,440	5,450	(1,025)		164,870	170,500	176,300	182,300	188,500
S-TREAT - Contracts	Sludge removal - Total is estimated at \$22,000 with \$10,000 paid by OCWA	4,304	12,000	2,089	12,000	2,000	2,000	70	7,930.00		10,000	10,300	10,700	11,100	11,500
SUBTOTAL		251,806	335,730	304,069	296,550	244,613	256,222	8,250	- 15,298	25,000	304,680	283,500	293,200	303,200	313,500
TOTAL		255,710	369,430	322,697	330,770	276,238	290,605	9,420	(30,190)	25,000	325,340	304,800	315,200	326,000	337,100

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Includes \$10,150 of OCWA STP operational expenditures. Remaining amount if for general repairs and maintenance.	\$25,000
Total	\$25,000

3) Add items as per 3 year capital plan

Description	Amount
OCWA capital and operating plan	\$30,500
Total	\$30,500

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2022 Budget Detail Template
Health and Social Services

Service	Reference	Required	Essential	Expected	Discretionary	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Projected	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Delivery Model	Service Level
Cemetery	Schedule 4.1	x				5,949	12,430	15,830	23,530	20,737	32,270	33,300	34,400	35,500	36,600	Internal	
Public health	Schedule 4.2	x				46,685	46,690	46,685	46,690	38,910	47,860	49,500	51,200	52,900	54,700	Upper tier	
Social services	Schedule 4.3	x				303,263	306,110	279,902	306,110	306,110	313,760	324,400	335,400	346,800	358,600	Upper tier	
TOTAL						355,897	365,230	342,417	376,330	365,757	393,890	407,200	421,000	435,200	449,900		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Cemetery

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	
								Inflation	Adj 1	Adj 2	Adj 3						
CEM - Wages		3,765	4,800	8,289	8,960	7,643	9,457	320	-	576			9,200	9,500	9,800	10,100	10,400
CEM - Benefits		581	920	1,497	1,730	1,262	1,561	50		53			1,660	1,700	1,800	1,900	2,000
CEM - Materials/Supplies	Topsoil, fertilizer for hedges, etc. - Estimated	-	1,000	73	1,000	871	1,077	40	(117.00)				1,000	1,000	1,000	1,000	1,000
CEM - Repairs & Maintenance	General repairs - Estimated amount	335	390	-	300	-	-	-	300.00				300	300	300	300	300
CEM - Repairs & Maintenance	Cemetery tombstone levelling program	-	3,000	-	3,000	-	-	-		\$3,000			3,000	3,100	3,200	3,300	3,400
CEM - Repairs & Maintenance	Fence repairs	-	-	-	2,000	1,453	1,798	60	(1,858.00)				-	-	-	-	-
CEM - Contracts	Mini excavator rental for burial - Estimated	407	1,000	300	1,000	611	755	30	215				1,000	1,000	1,000	1,000	1,000
CEM - Contracts	Cemetery weed control and fertilization						-	-	-		\$9,000		9,000	9,300	9,600	9,900	10,200
CEM - Insurance	Prior year actual plus inflation	143	140	158	160	211	261	10					270	300	300	300	300
CEM - Columbarium Engraving	3 year average	718	1,180	1,031	820	4,127	5,106	170	-	2,991.01			2,280	2,400	2,500	2,600	2,700
CEM - Care & Maintenance	Care/maintenance and monument installation - 3 year average	-	-	4,482	4,560	4,560	4,560	160	-	160.00			4,560	4,700	4,900	5,100	5,300
TOTAL		5,949	12,430	15,830	23,530	20,737	24,575	840	-	5,134	3,000	9,000	32,270	33,300	34,400	35,500	36,600

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Cemetery tombstone levelling program	\$3,000
Total	\$3,000

3) Add items as per 3 year capital plan

Description	Amount
Cemetery weed control and fertilization	\$9,000
Total	\$9,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2022 Budget Detail Template
Public Health

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
H UNIT - Contracts	Annual PHU municipal cost	46,685	46,690	46,685	46,690	38,910	48,143	1,640	(1,926)			47,860	49,500	51,200	52,900	54,700
TOTAL		46,685	46,690	46,685	46,690	38,910	48,143	1,640	(1,926)	-	-	47,860	49,500	51,200	52,900	54,700

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add or adjust for the following costs added to base budget:

Description	Amount

- 3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2022 Budget Detail Template
Social Services

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
CDSSAB - Requisition	Annual CDSSAB municipal cost	303,263	306,110	279,902	306,110	306,110	306,110	10,410	(2,757)			313,760	324,400	335,400	346,800	358,600
TOTAL		303,263	306,110	279,902	306,110	306,110	306,110	10,410	(2,757)	-	-	313,760	324,400	335,400	346,800	358,600

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2022 Budget Detail Template
Culture and Recreation

Service	Reference	Required	Essential	Expected	Discretionary	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Projected	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Delivery Model	Service Level
Arena	Schedule 5.1			x		255,548	234,840	232,176	261,260	306,933	306,033	288,000	297,700	307,900	318,400	Internal	
Parks	Schedule 5.2			x		43,389	40,730	17,851	66,880	61,069	119,720	123,800	127,900	132,100	136,400	Internal	
Community hall	Schedule 5.3				x	17,842	28,240	23,224	18,930	17,833	18,550	19,100	19,700	20,300	20,900	Internal	
Mattagami Centre	Schedule 5.4				x	58,639	65,360	45,910	60,840	50,905	57,530	59,500	61,400	63,400	65,500	Internal	
Library	Schedule 5.5			x		80,881	86,140	64,593	86,020	69,174	86,110	89,000	91,900	94,800	97,900	Internal	
Pool	Schedule 5.6				x	74,102	81,410	49,685	81,630	63,635	80,600	83,200	86,000	88,900	91,800	Internal	
Trailer Park	Schedule 5.7				x	7,543	8,350	7,388	7,520	8,540	8,240	8,600	8,900	9,200	9,500	Internal	
Grocery Store	Schedule 5.8				x	35,094	6,190	20,029	20,770	27,225	23,570	24,300	25,100	25,900	26,800	Internal	
TOTAL						573,038	551,260	460,854	603,850	605,314	700,353	695,500	718,600	742,500	767,200		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Arena

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
ARENA - Wages		58,741	61,990	53,078	73,030	48,643	60,185	2,050	11,340			73,580	76,100	78,700	81,400	84,200
ARENA - Benefits		20,241	12,630	18,137	27,860	16,615	20,558	700	5,688.91			26,950	27,900	28,800	29,800	30,800
ARENA - Memberships		187	190	-	-	-	-	-				-	-	-	-	-
ARENA - Materials/Supplies	3 year average	6,083	4,930	5,414	5,420	2,366	2,927	100	1,781			4,810	5,000	5,200	5,400	5,600
ARENA - Fuel	Ice surfacer (Includes cylinder rentals) - 3 year average	541	940	737	920	219	271	10	235			520	500	500	500	500
ARENA - Heating Fuel	3 year average	30,545	33,130	29,822	27,890	20,479	25,338	860	2,370			28,570	29,500	30,500	31,500	32,600
ARENA - Hydro	3 year average	68,642	67,240	58,752	54,680	42,853	53,021	1,800	5,317			60,140	62,200	64,300	66,500	68,800
ARENA - Telephone	3 year average	1,758	1,850	1,916	1,760	1,321	1,635	60	74			1,770	1,800	1,900	2,000	2,100
ARENA - Cell Telephone		669	680	-	-	-	-	-				-	-	-	-	-
ARENA - Repair Parts	Ice surfacer - 3 year average	593	1,170	122	560	399	493	20	(111)			400	400	400	400	400
ARENA - Repairs & Maintenance	Regular R&M	49,434	10,000	27,343	31,150	100,000	100,000	3,400	(65,400)			38,000	39,300	40,600	42,000	43,400
ARENA - Contracts	Alarm monitoring	2,242	2,280	902	500	490	606	20				630	700	700	700	700
ARENA - Contracts	Pest control and hand sanitizing stations - Estimated	936	1,240	1,816	1,610	1,082	1,339	50				1,390	1,400	1,400	1,400	1,400
ARENA - Contracts	Paint arena ice and hockey lines	4,060	5,000	2,636	5,000	5,000	5,000	170	(170)			5,000	5,200	5,400	5,600	5,800
ARENA - Contracts	Chair lifts annual maintenance	206	2,240	2,199	1,920	2,471	2,471	80				2,550	2,600	2,700	2,800	2,900
ARENA - Contracts	Hamboni project	-	1,470	1,319	-	-	-	-				-	-	-	-	-
ARENA - Contracts	Ice plant maintenance and repairs contract - Annual (2020 to 2023)	-	17,000	16,226	17,000	17,370	17,370	590				17,960	18,600	19,200	19,900	20,600
ARENA - Contracts	Arena structural inspection	-	-	-	-	-	-	-				11,500	-	-	-	-
ARENA - Contracts	COVID-19 HVAC Review - Reg Lamy Cultural Centre	-	-	-	-	-	-	-				16,013	-	-	-	-
ARENA - Insurance	Prior year actual plus inflation	10,670	10,860	11,757	11,960	15,719	15,719	530				16,250	16,800	17,400	18,000	18,600
TOTAL		255,548	234,840	232,176	261,260	275,028	306,933	10,440	(38,873)	-	27,513	306,033	288,000	297,700	307,900	318,400

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add or adjust for the following costs added to base budget:

Description	Amount

- 3) Add items as per 3 year capital plan

Description	Amount
Arena structural inspection	\$11,500
COVID-19 HVAC Review - Reg Lamy Cultural Centre	\$16,013

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2022 Budget Detail Template
Parks

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
PARKS - Wages	Includes lawn mowing	25,306	21,460	6,564	22,680	16,116	19,941	680	1,541			22,160	22,900	23,700	24,500	25,300
PARKS - Benefits		4,376	4,070	865	4,170	2,313	2,862	100	743.32			3,710	3,800	3,900	4,000	4,100
PARKS - Materials/Supplies	3 year average	831	1,450	616	1,570	1,752	2,168	70	(1,033)			1,210	1,300	1,300	1,300	1,300
PARKS - Materials/Supplies	Town beautification	7,282	9,150	8,852	5,000	5,000	5,000	170			13,000	18,170	18,800	19,400	20,100	20,800
PARKS - Hydro	Liz McCarrferty Park and Welcome Sign - Prior year actual plus inflation	1,035	1,060	906	910	713	882	30				910	900	900	900	900
PARKS - Repairs & Maintenance	Estimated	711	1,000	-	-	125	154	10	836			1,000	1,000	1,000	1,000	1,000
PARKS - Repairs & Maintenance	Town beautification		-	-	30,000	30,000	30,000	1,020	(31,020)			-	-	-	-	-
PARKS - Repairs & Maintenance	Liz Park electrical damage	3,805	-	-	-	-	-	-				-	-	-	-	-
PARKS - Contracts	Playground inspections	-	2,500	-	2,500	-	-	-		2,500		2,500	2,600	2,700	2,800	2,900
PARKS - Contracts	Mattagami Railroad Engine 100 refurbishments	-	-	-	-	-	-	-		-	70,000	70,000	72,400	74,900	77,400	80,000
PARKS - Insurance	Prior year actual plus 5%	42	40	46	50	62	62	-				60	100	100	100	100
TOTAL		43,389	40,730	17,851	66,880	56,081	61,069	2,080	(28,932)	2,500	83,000	119,720	123,800	127,900	132,100	136,400

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Playground inspections	\$2,500

3) Add items as per 3 year capital plan

Description	Amount
Town Beautification Committee projects	\$70,000
Mattagami Railroad Engine 100 refurbishments	\$13,000
Total	\$83,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Community Hall

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
HALL - Wages		61	380	884	520	468	579	20	53			650	700	700	700	700
HALL - Benefits		16	80	157	110	98	122	-	12.78			130	100	100	100	100
HALL - Materials/Supplies	3 year average	489	770	685	920	109	135	-	301			440	500	500	500	500
HALL - Materials/Supplies	New signs for municipal buildings	-	1,000	-	-	-	-	-				-	-	-	-	-
HALL - Heating Fuel	3 year average	5,988	6,480	4,870	5,030	4,619	5,714	190	(380)			5,520	5,700	5,900	6,100	6,300
HALL - Hydro	3 year average	6,564	6,270	3,867	5,310	3,862	4,778	160	132			5,070	5,200	5,400	5,600	5,800
HALL - Telephone	Prior year actual plus inflation	919	940	618	780	-	-	-				-	-	-	-	-
HALL - Repairs & Maintenance	3 year average	1,334	3,370	3,433	2,470	2,975	3,681	130	(995)			2,820	2,900	3,000	3,100	3,200
HALL - Repairs & Maintenance	Roof repairs	-	5,000	5,851	-	-	-	-				-	-	-	-	-
HALL - Contracts	Pest control and hand sanitizing stations - Estimated	680	890	1,267	1,170	564	697	20				720	700	700	700	700
HALL - Contracts	Hall cleaning third party - Estimated	347	1,590	-	1,000	-	-	-	1,000			1,000	1,000	1,000	1,000	1,000
HALL - Insurance	Prior year actual plus inflation	1,444	1,470	1,591	1,620	2,127	2,127	70				2,200	2,300	2,400	2,500	2,600
TOTAL		17,842	28,240	23,224	18,930	14,822	17,833	590	124	-	-	18,550	19,100	19,700	20,300	20,900

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Mattagami Centre

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments			2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2					
MAT. CENTRE - Wages		6,296	6,370	1,081	6,530	2,560	3,167	110	1,233		4,510	4,700	4,900	5,100	5,300
MAT. CENTRE - Wages	Office cleaner	703	1,520	304	1,120	-	-	-	878.64		880	900	900	900	900
MAT. CENTRE - Benefits		1,142	1,220	155	1,290	505	625	20			650	700	700	700	700
MAT. CENTRE - Benefits	Office cleaner	128	300	52	210	-	-	-			-	-	-	-	-
MAT. CENTRE - Materials/Supplies	3 year average	1,154	640	1,003	1,140	360	446	20	402		870	900	900	900	900
MAT. CENTRE - Heating Fuel	3 year average	11,931	11,280	11,465	11,150	7,772	9,616	330	1,058		11,000	11,400	11,800	12,200	12,600
MAT. CENTRE - Hydro	3 year average	17,363	19,340	12,190	15,430	10,825	13,394	460	462		14,320	14,800	15,300	15,800	16,300
MAT. CENTRE - Repairs & Maintenance	Estimated	13,147	12,760	6,087	16,290	13,700	13,700	470	830		15,000	15,500	16,000	16,500	17,100
MAT. CENTRE - Repairs & Maintenance	Roof repairs	-	5,000	5,851	-	-	-	-			-	-	-	-	-
MAT. CENTRE - Contracts	Pest control - 3 year average	285	320	570	410	320	395	10			410	400	400	400	400
MAT. CENTRE - Insurance	Prior year actual plus inflation	6,490	6,610	7,151	7,270	9,562	9,562	330			9,890	10,200	10,500	10,900	11,300
TOTAL		58,639	65,360	45,910	60,840	45,604	50,905	1,750	4,863	-	57,530	59,500	61,400	63,400	65,500

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Library

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments			2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2					
LIB - Wages		47,097	45,000	38,325	45,000	31,998	39,591	1,350	4,059.00		45,000	46,500	48,100	49,700	51,400
LIB - Benefits		14,932	16,720	14,900	17,900	11,944	14,778	500	2,622.00		17,900	18,500	19,100	19,700	20,400
LIB - Seminars & Workshops		1,707	2,000	345	2,000	781	967	30	1,003.00		2,000	2,100	2,200	2,300	2,400
LIB - Conferences/Trade Shows		2,035	2,000	300	2,000	-	-	-	2,000.00		2,000	2,100	2,200	2,300	2,400
LIB - Specialized Training		-	800	-	800	-	-	-	800.00		800	800	800	800	800
LIB - Materials/Supplies		1,691	900	1,039	900	584	722	20	158.00		900	900	900	900	900
LIB - Telephone		2,881	3,000	3,137	3,000	2,336	2,890	100	10.00		3,000	3,100	3,200	3,300	3,400
LIB - Office Supplies		1,085	500	71	500	187	232	10	258.00		500	500	500	500	500
LIB - Computer Services		460	500	-	500	-	-	-	500.00		500	500	500	500	500
LIB - Accounting/Audit Fees		-	1,560	-	-	-	-	-	-		-	-	-	-	-
LIB - Minor Office Equipment/Furniture		333	250	112	250	-	-	-	250.00		250	300	300	300	300
LIB - Repairs and Maintenance		-	2,000	-	2,000	134	166	10	1,824.00		2,000	2,100	2,200	2,300	2,400
LIB - Computer Equipment		336	1,200	-	1,200	1,068	1,322	40	(162.00)		1,200	1,200	1,200	1,200	1,200
LIB - Insurance	Prior year actual plus 5%	699	710	770	970	1,029	1,029	30			1,060	1,100	1,100	1,100	1,100
LIB - Books		7,625	9,000	5,593	9,000	6,043	7,477	250	1,273.00		9,000	9,300	9,600	9,900	10,200
LIB - Purchase from Special Grant			-		-			-			-	-	-	-	-
TOTAL		80,881	86,140	64,593	86,020	56,105	69,174	2,340	14,595	-	86,110	89,000	91,900	94,800	97,900

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Pool

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments			2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2					
POOL - Wages	Summer student wages	34,884	42,920	20,737	43,780	27,537	34,072	1,160	8,545.85		43,780	45,300	46,800	48,400	50,000
POOL - Wages	Public Works working on building	14,730	7,130	7,467	12,740	3,824	4,731	160	6,628		11,520	11,900	12,300	12,700	13,100
POOL - Benefits	Summer student wages	3,120	5,310	1,953	5,410	2,434	3,011	100	2,300.82		5,410	5,600	5,800	6,000	6,200
POOL - Benefits	Public Works working on building	2,278	1,370	1,238	2,020	919	1,137	40	950.21		2,130	2,200	2,300	2,400	2,500
POOL - Memberships	Same as prior year budget	-	-	100	100	102	102	-			100	100	100	100	100
POOL - Specialized Training	3 year average	2,524	1,870	397	1,570	3,133	3,876	130	(1,740)		2,270	2,300	2,400	2,500	2,600
POOL - Materials/Supplies	3 year average	5,444	4,340	1,158	4,070	4,637	5,738	200	(1,825)		4,110	4,200	4,300	4,400	4,500
POOL - Materials/Supplies	New signs for municipal buildings	-	1,000	-	-	-	-	-			-	-	-	-	-
POOL - Heating Fuel	3 year average	3,726	5,120	4,534	4,410	2,724	3,370	110	397		3,880	4,000	4,100	4,200	4,300
POOL - Hydro	3 year average	4,151	4,210	2,098	3,540	3,201	3,961	130	(688)		3,400	3,500	3,600	3,700	3,800
POOL - Telephone		1,839	1,870	2,010	1,940	1,392	1,722	60	75		1,860	1,900	2,000	2,100	2,200
POOL - Repairs & Maintenance	3 year average	1,140	1,000	2,564	1,760	1,233	1,525	50	168		1,740	1,800	1,900	2,000	2,100
POOL - Repairs & Maintenance	Flow meter and makeup water repairs	-	5,000	5,137	-	-	-	-			-	-	-	-	-
POOL - Insurance	Prior year actual plus inflation	265	270	292	290	390	390	10			400	400	400	400	400
TOTAL		74,102	81,410	49,685	81,630	51,526	63,635	2,150	14,812	-	80,600	83,200	86,000	88,900	91,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Trailer Park

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
TRAILER PARK - Wages		-	560	-	-	634	784	20	(469)			340	400	400	400	400
TRAILER PARK - Benefits		-	110	-	-	82	101	-	(55)			50	100	100	100	100
TRAILER PARK - Legal Fees		-	-	-	-	-	-	-				-	-	-	-	-
TRAILER PARK - Repairs & Maintenance	Regular R&M - Estimated	-	-	-	-	50	62	-	(62.00)			-	-	-	-	-
TRAILER PARK - Professional Fees		-	-	-	-	-	-	-				-	-	-	-	-
TRAILER PARK - Taxes (Landlord Portion)		7,543	7,680	7,388	7,520	7,593	7,593	260				7,850	8,100	8,400	8,700	9,000
TRAILER PARK - Contracts	Mobile trailer demolition		-		-		-	-				-	-	-	-	-
TOTAL		7,543	8,350	7,388	7,520	8,358	8,540	280	(585)	-	-	8,240	8,600	8,900	9,200	9,500

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Grocery Store

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
GROCERY STORE - Wages		61	560	94	80	1,420	1,757	50	(989)			820	800	800	800	800
GROCERY STORE - Benefits		16	110	11	20	291	360	10	(193)			180	200	200	200	200
GROCERY STORE - Repairs & Maintenance	Regular R&M - Estimated	793	1,000	709	680	4,489	5,555	150	(3,353)			2,350	2,400	2,500	2,600	2,700
GROCERY STORE - Repairs & Maintenance	Forst heaving issues	29,780	-	1,347	1,820	-	-	-				-	-	-	-	-
GROCERY STORE - Insurance		4,443	4,520	4,895	4,980	6,545	6,545	220				6,770	7,000	7,200	7,400	7,700
GROCERY STORE - Municipal Taxes		-	-	12,973	13,190	13,008	13,008	440				13,450	13,900	14,400	14,900	15,400
TOTAL		35,094	6,190	20,029	20,770	25,753	27,225	870	(4,535)	-	-	23,570	24,300	25,100	25,900	26,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2022 Budget Detail Template
 Planning and Development

Service	Reference	Required	Essential	Expected	Discretionary	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Projected	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Delivery Model	Service Level
Planning	Schedule 6.1	x				31,110	59,875	8,613	39,480	10,346	21,910	19,800	20,500	21,200	21,900	Contracted	
Economic development	Schedule 6.2			x		353,766	445,931	310,264	453,711	263,361	390,835	249,200	257,500	266,200	275,200	Contracted (CDC)	
TOTAL						384,875	505,806	318,877	493,191	273,707	412,745	269,000	278,000	287,400	297,100		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Planning

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments			2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2					
PLN - Wages	Group benefits recorded to admin	16,167	25,510	-	26,010	-	-	-	8,699		8,700	9,000	9,300	9,600	9,900
PLN - Wages	Municipal Development Intern	-	20,295	-	-	-	-	-	2,785		2,780				
PLN - Benefits		3,562	5,410	-	5,570	-	-	-			-	-	-	-	-
PLN - Seminars & Workshops		654	660	-	-	-	-	-			-	-	-	-	-
PLN - Specialized Training		-	-	-	-	-	-	-			-	-	-	-	-
PLN - Miscellaneous		-	-	-	-	-	-	-			-	-	-	-	-
PLN - GIS Services		3,669	3,740	3,690	3,460	3,936	4,871	130			5,000	5,200	5,400	5,600	5,800
PLN - Professional Fees	Annual contract for general advice	2,992	3,040	1,931	3,040	2,992	2,992	100			3,090	3,200	3,300	3,400	3,500
PLN - Professional Fees	Extra professional fees - 3 year average	1,533	1,220	2,992	1,400	2,007	2,483	70	(217.00)		2,340	2,400	2,500	2,600	2,700
PLN - Professional Fees	Unorgazined planning costs	2,532	-	-	-	-	-	-			-	-	-	-	-
TOTAL		31,110	59,875	8,613	39,480	8,935	10,346	300	11,267	-	21,910	19,800	20,500	21,200	21,900

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Economic Development

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments			2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
								Inflation	Adj 1	Adj 2					
EC DEV - Wages		81,960	134,155	116,484	161,940	98,641	122,047	3,350	(23,766.52)		101,630	105,100	108,700	112,400	116,200
EC DEV - Benefits		26,578	36,870	36,011	45,520	26,982	33,385	920	(4,586.98)		29,720	30,700	31,700	32,800	33,900
EC DEV - Seminars/Workshops	Same budget amount as 2021. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	2,693	2,000	601	2,000	305	378	10	612		1,000	1,000	1,000	1,000	1,000
EC DEV - Conferences/Trade Shows	Same budget amount as 2021. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	2,711	17,010	6,753	17,010	187	231	10	2,759		3,000	3,100	3,200	3,300	3,400
EC DEV - Memberships	Estimated	1,571	1,600	1,170	1,030	852	1,054	30			1,080	1,100	1,100	1,100	1,100
EC DEV - Specialized Training	Same budget amount as 2021. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	10,976	2,000	-	2,000	-	-	-	500		500	500	500	500	500
EC DEV - Materials/Supplies	Estimated	432	500	1,223	500	-	-	-			-	-	-	-	-
EC DEV - Cell Telephone	\$85 per month x 2	2,558	2,040	2,412	2,560	1,565	1,937	50			1,990	2,100	2,200	2,300	2,400
EC DEV - Computer Equipment		1,806	-	1,281	-	643	795	20	(315)		500	500	500	500	500
EC DEV - Contributions	SRFEDC annual contribution	44,336	49,866	49,866	60,261	60,261	60,261	2,050	(62,311)	57,757	57,757	59,700	61,700	63,800	66,000
EC DEV - Contributions	SRFEDC insurance contribution	4,803	4,890	5,792	5,890	-	-	-	5,890		5,890	6,100	6,300	6,500	6,700
EC DEV - Contributions	SRFEDC Truck Fest contribution	988	-	-	-	-	-	-			-	-	-	-	-
EC DEV - Contributions	North Claybelt CFDC	6,500	-	-	-	-	-	-			-	-	-	-	-
EC DEV - Contributions/Share of Costs	CIP incentives	2,000	-	-	-	1,932	2,391	70	(2,461.00)		-	-	-	-	-
EC DEV - Contributions/Share of Costs	NECN - Great Claybelt AG Business Plan Project	-	-	-	6,000	-	-	-			-	-	-	-	-
EC DEV - Contributions/Share of Costs	Northeastern Corridor Marketing Campaign - Tourism support	-	-	-	-	-	-	-		5,000	5,000	5,200	5,400	5,600	5,800
EC DEV - Marketing	Market plan	-	-	6,398	11,500	3,027	3,746	100	(3,846)	18,000	18,000	18,600	19,200	19,900	20,600
EC DEV - Marketing	IP marketing and sales campaign	-	-	-	-	18,724	23,167	640	(23,807)		-	-	-	-	-
EC DEV - Professional Fees	Commercial Inbound Investment Outreach	-	100,000	-	25,000	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Commercial Inbound Investment Outreach	-	10,000	10,176	-	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Housing development initiative study	-	45,000	49,559	-	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Housing development initiative study - Phase 2	-	40,000	-	-	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Ind park brownfield redevelop study	-	-	2,544	-	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Senior housing capital project	-	-	19,994	-	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Marketing plan/Strategy implementation	35,374	-	-	-	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Senior housing capacity building study (feasibility)	3,562	-	-	-	-	-	-			-	-	-	-	-

EC DEV - Professional Fees	Industrial Park (Brownfield) - Study file (90% funding budgeted in other revenues)	117,066	-	-	-	-	-	-	-	-	-	-	-	-	-	
EC DEV - Professional Fees	Housing development initiative study - Waterfront master plan	2,631	-	112,500	1,603	1,603	50	(1,653)		149,768	149,768	-	-	-	-	
EC DEV - Professional Fees	Housing project	3,694	-	-	-	-	-	-			-	-	-	-	-	
EC DEV - Professional Fees	Agriculture project	1,526	-	-	-	-	-	-			-	-	-	-	-	
EC DEV - Professional Fees	Mocreebec feasibility study	-	-	-	12,366	12,366	420	(12,786)			-	-	-	-	-	
EC DEV - Professional Fees	Review potential of other development properties	-	-	-	-	-	-	-		15,000	15,000	15,500	16,000	16,500	17,100	
TOTAL		353,766	445,931	310,264	453,711	227,088	263,361	7,720	(125,772)	-	245,525	390,835	249,200	257,500	266,200	275,200

Adjustments:

1) To adjust for current budget year anticipated amounts

2022 Training Plan

	Training	Conference	Seminars	Total
EDO	\$500	\$3,000	\$1,000	\$4,500

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount
Marketing plan 2022	\$18,000
Northeastern Corridor Marketing Campaign - Tourism support	\$5,000
Housing development initiative study - Waterfront master plan	\$149,768
SRFEDC 2022 funding	\$57,757
Review potential of other development properties	\$15,000
Total	\$245,525

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget Detail Template
 Non-Taxation Revenue

Inflation Rate
 3.4%

Account Name	Account Details	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2021 Annualized	Adjustments				2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	
								Inflation	Adj 1	Adj 2	Adj 3						
	Charity rebates, vacant unit rebates, request for reconsideration, FORM 357 adjustments, others - Estimated	4,268	5,000	1,115	5,000	5,758	6,588	200				6,790	7,000	7,200	7,400	7,700	
Taxation - Write-Offs																	
Bank/Investment Interest	Estimated	(49,847)	(50,750)	(49,687)	(45,560)	(45,560)	(45,560)	(1,550)	(1,255)			(48,360)	(50,000)	(51,700)	(53,500)	(55,300)	
Penalties & Interest	Penalties on taxes and general AR - 3 Yr Average	(29,627)	(29,810)	(27,751)	(29,130)	(37,062)	(42,407)	(1,260)	10,405			(33,260)	(34,400)	(35,600)	(36,800)	(38,100)	
LIB - Library Grant	Minister of Finance	(4,895)	(4,900)	-	(4,900)	(4,900)	(4,900)	(170)	170			(4,900)	(5,100)	(5,300)	(5,500)	(5,700)	
TREAS - Other Provincial Grants	Main st. revitalization fund	(14,729)	-	-	-	-	-	-	-			-	-	-	-	-	
TREAS - Other Provincial Grants	NOHFC brownfield study	(98,148)	-	-	-	-	-	-	-			-	-	-	-	-	
TREAS - Other Provincial Grants	Summer Experience Program	(3,658)	-	(3,487)	(3,660)	(3,723)	(3,723)	(130)	3,853			-	-	-	-	-	
TREAS - Other Provincial Grants	OCLIF Grant	(15,000)	-	-	-	(5,000)	(5,000)	(170)	5,170			-	-	-	-	-	
TREAS - Other Provincial Grants	Municipal Development Intern (NOHFC)	-	(15,750)	-	(31,500)	(4,846)	(4,846)	-	4,846			-	-	-	-	-	
TREAS - Other Provincial Grants	Commercial Inbound Investment Outreach	-	(50,000)	-	-	-	-	-	-			-	-	-	-	-	
TREAS - Other Provincial Grants	COVID-19	-	-	(89,700)	-	-	-	-	-			-	-	-	-	-	
TREAS - Other Provincial Grants	COVID-19 - SRA funding	-	-	-	-	(20,000)	(20,000)	-	20,000			-	-	-	-	-	
TREAS - Other Provincial Grants	COVID-19 - Recovery funding	-	-	-	-	(15,599)	(15,599)	-	15,599			-	-	-	-	-	
TREAS - Other Provincial Grants	Town Hall modernization project	-	-	-	-	-	-	-	-			(123,750)	(123,750)	-	-	-	
TREAS - Other Provincial Grants	Mattagami Railroad Engine 100 refurbishments	-	-	-	-	-	-	-	-			(63,000)	(63,000)	-	-	-	
TREAS - Other Federal Grants	Canada Summer Jobs	-	(14,630)	-	-	(17,318)	(17,318)	(590)	17,908			-	-	-	-	-	
TREAS - Other Federal Grants	Gas Tax Funds - Operating	-	(99,445)	(100,392)	(37,500)	(37,500)	(37,500)	(1,280)	38,780			(125,000)	(125,000)	-	-	-	
TREAS - Other Fedetal Grants	FEDNOR EDO File	2,761	-	-	-	-	-	-	-			-	-	-	-	-	
TREAS - Other Fedetal Grants	Investment Attraction Intern (FEDNOR)	-	(15,750)	-	(31,500)	(9,450)	(10,813)	(320)	(10,286.25)			(21,420)	(22,100)	(22,900)	(23,700)	(24,500)	
TREAS - Other Fedetal Grants	Housing development initiative study - Waterfront phase 2	-	-	-	(66,281)	-	-	-	-			(112,326)	(112,326)	(116,100)	(120,000)	(124,100)	(128,300)
TREAS - Other Fedetal Grants	Purchase asset management software and data acquisition	-	-	-	-	-	-	-	-			(52,000)	(52,000)	(151,300)	(156,400)	(161,700)	(167,200)
TREAS - Lottery Licenses/Fees	3 year average	(8,615)	(6,460)	(1,500)	(4,840)	(4,220)	(4,828)	(140)	(13.09)			(4,980)	(5,100)	(5,300)	(5,500)	(5,700)	
TREAS - Tax Collection Fees		-	-	-	-	(5,799)	(6,636)	(200)	1,836.00			(5,000)	(5,200)	(5,400)	(5,600)	(5,800)	
TREAS - Tax Certificates	3 year average	(975)	(970)	(1,505)	(1,210)	(1,715)	(1,962)	(60)	541.33			(1,480)	(1,500)	(1,600)	(1,700)	(1,800)	
TREAS - Tax Sales		-	-	-	-	(6,504)	(7,441)	(220)	7,661.00			-	-	-	-	-	
TREAS - Maps Copies Etc.	3 year average	(28)	(50)	(47)	(50)	(10)	(11)	-	(17.67)			(30)	-	-	-	-	
TREAS - Marriage Licence	3 year average	(300)	(480)	(75)	(430)	(75)	(86)	-	(67.67)			(150)	(200)	(200)	(200)	(200)	
TREAS - Land Sales		-	-	-	-	(147,603)	(147,603)	(5,020)	152,623			-	-	-	-	-	
TREAS - Miscellaneous Revenue	Gemini contribution	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(1,700)	1,700			(50,000)	(51,700)	(53,500)	(55,300)	(57,200)	
TREAS - Miscellaneous Revenue	HST refund	(3,612)	(3,680)	(2,186)	(1,850)	-	-	-	-			-	-	-	-	-	
TREAS - Miscellaneous Revenue	Sale of clothes - Estimated	(1,770)	(500)	(235)	(500)	-	-	-	-			-	-	-	-	-	
TREAS - Miscellaneous Revenue	Town Hall flood	-	-	-	-	(20,510)	(20,510)	(700)	21,210			-	-	-	-	-	
TREAS - Miscellaneous Revenue	COVID-19 HVAC Review - Reg Lamy Cultural Centre	-	-	-	-	-	-	-	-			(16,013)	(16,600)	(17,200)	(17,800)	(18,400)	
GROCERY STORE - Lease		(24,640)	(24,640)	(24,640)	(25,930)	(22,587)	(25,844)	(770)	-			(26,610)	(27,500)	(28,400)	(29,400)	(30,400)	

GROCERY STORE - Additional Rent		(7,854)	(7,990)	(10,737)	(11,270)	(11,710)	(13,399)	(400)			(13,800)	(14,300)	(14,800)	(15,300)	(15,800)
LODGING CAMP - Land Lease		(12,000)	-	(3,500)	-	-	-	-			-	-	-	-	-
FD - Fire Grant	2020 - Fan \$3,500 and washer \$10,000	(1,832)	-	-	-	-	-	-			-	-	-	-	-
FD - Hospital Code White Reponse	3 year average	(2,340)	(1,960)	-	(1,910)	-	-	-			-	-	-	-	-
FD - Fire Department Revenue	Highway 11 calls for 2019 (MTO)	(7,155)	-	-	-	-	-	-			-	-	-	-	-
FD - Fire Burning Permits	3 year average	(1,425)	(1,240)	(1,025)	(1,300)	(1,982)	(1,982)	(70)	483.00		(1,570)	(1,600)	(1,700)	(1,800)	(1,900)
FD - Donations		-	-	(10,000)	-	(1,000)	(1,000)	(30)	1,030.00		-	-	-	-	-
CBO - Building Permits	3 year average	(5,642)	(8,800)	(3,235)	(6,930)	(3,825)	(4,377)	(130)	88.90		(4,420)	(4,600)	(4,800)	(5,000)	(5,200)
CBO - Business License	3 year average	(45)	(60)	(105)	(50)	(45)	(51)	-	51.00		-	-	-	-	-
CBO - Compliance Letters		(80)	(80)	(640)	(190)	(400)	(458)	(10)	75.33		(390)	(400)	(400)	(400)	(400)
BLEO - POA Revenues	Provincial Offences Act - 3 year average	(24,726)	(21,640)	(17,838)	(21,090)	(17,838)	(17,838)	(610)	1,686.10		(20,130)	(20,800)	(21,500)	(22,200)	(23,000)
BLEO - Fines & Charges		-	-	(375)	-	(525)	(601)	(20)	621.00		-	-	-	-	-
BLEO - Shared Services		-	-	-	-	-	-	-	-		-	-	-	-	-
POL - Ride Program Grant	3 year average	(5,372)	(5,470)	(6,598)	(6,150)	(6,532)	(6,532)	(220)	584.74		(6,170)	(6,400)	(6,600)	(6,800)	(7,000)
POL - CSPT Program		(1,396)	(1,430)	(1,155)	(1,430)	(689)	(788)	(20)	305.00		(1,110)	(1,100)	(1,100)	(1,100)	(1,100)
CEMC - Shared Services		(600)	(680)	(666)	-	(666)	(762)	(20)	-		(780)	(800)	(800)	(800)	(800)
PW - Equipment Rentals	Garbage truck rental for 2019	(5,020)	-	-	-	-	-	-	-		-	-	-	-	-
WASTE - Shared Services	Garbage and recycling revenues from Fauquier based on GHD model	(29,691)	(58,700)	(47,336)	(58,700)	(63,137)	(72,242)	(2,150)	24,635.71		(49,760)	(51,500)	(53,300)	(55,100)	(57,000)
LF - Landfill Permits		(18,720)	(18,720)	(18,780)	(18,790)	(18,890)	(18,890)	(640)	640.00		(18,890)	(19,500)	(20,200)	(20,900)	(21,600)
LF - Landfill Tipping Fees	2 year average (does not include 2017 large revenue items)	(9,440)	(5,460)	(8,200)	(5,160)	(40)	(46)	-	5,849.33		(5,900)	(6,100)	(6,300)	(6,500)	(6,700)
LF - Waste/Recycling Bins		(3,487)	-	-	-	(322)	(368)	(10)	378		-	-	-	-	-
LF - Recycling Revenue		-	-	-	-	(415)	(474)	(10)	484		-	-	-	-	-
CEM - Cemetery Plot Sales	3 year average	(500)	(940)	-	(520)	(100)	(114)	-	90.67		(200)	(200)	(200)	(200)	(200)
CEM - Columbarium Sales	3 year average	(7,080)	(7,080)	(7,080)	(7,070)	(15,929)	(18,226)	(540)	7,970.91		(10,800)	(11,200)	(11,600)	(12,000)	(12,400)
CEM - Perpetual Care	3 year average	(156)	(320)	-	(120)	(250)	(286)	(10)	148.77		(150)	(200)	(200)	(200)	(200)
CEM - Interment/Disinterment Fees	3 year average	(730)	(530)	(180)	(590)	(370)	(423)	(10)	11.33		(440)	(500)	(500)	(500)	(500)
CEM - Monument Installation	3 year average	-	-	(57)	(3,950)	-	-	-	18.83		(20)	-	-	-	-
ARENA - Rentals	3 year average	(11,796)	(14,490)	(10,476)	(14,610)	(7,124)	(8,151)	(240)	1,749.95		(10,140)	(10,500)	(10,900)	(11,300)	(11,700)
ARENA - Curling Club Rentals	3 year average	(13,854)	(11,110)	(8,956)	(11,350)	(6,786)	(7,765)	(230)	2,196.56		(10,190)	(10,500)	(10,900)	(11,300)	(11,700)
ARENA - Golf Club Lease		(3,323)	(3,380)	(3,389)	(4,220)	(2,711)	(2,711)	(90)	339.92		(3,140)	(3,200)	(3,300)	(3,400)	(3,500)
HALL - Rentals	3 year average	(2,294)	(3,900)	(422)	(3,380)	(2,884)	(3,300)	(100)	1,394.73		(2,010)	(2,100)	(2,200)	(2,300)	(2,400)
HALL - Rentals	Rental to Aging at Home	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(410)	410.00		(12,000)	(12,400)	(12,800)	(13,200)	(13,600)
MATT CENTRE - Leases/Rentals	North Cochrane Family Serv	(4,488)	-	-	-	-	-	-	-		-	-	-	-	-
MATT CENTRE - Leases/Rentals	North Cochrane Addiction	(6,495)	(6,620)	(5,542)	-	-	-	-	-		-	-	-	-	-
MATT CENTRE - Leases/Rentals	Detox Rental	(50,804)	(51,710)	(51,786)	(52,820)	(48,420)	(55,402)	(1,650)	-		(57,050)	(59,000)	(61,000)	(63,100)	(65,200)
MATT CENTRE - Leases/Rentals	Early Years (Family Serv.)	(2,781)	-	-	-	-	-	-	-		-	-	-	-	-

MATT CENTRE - Leases/Rentals	Al-Anon	(50)	(50)	(50)	-	-	-	-	-	-	-	-	-	-	-	-
MATT CENTRE - Leases/Rentals	College Boreal	(5,171)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
MATT CENTRE - Leases/Rentals	Tembec	(11,767)	(11,980)	(9,488)	-	-	-	-	-	-	-	-	-	-	-	-
MATT CENTRE - Leases/Rentals	Pomerleau Inc.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
POOL - Donations	2 year average	(1,392)	(1,190)	-	(1,520)	-	-	-	-	-	-	-	-	-	-	-
POOL - Fees	2 year average	(7,421)	(5,300)	-	(7,950)	-	-	-	-	7,421.10	-	(7,420)	(7,700)	(8,000)	(8,300)	(8,600)
POOL - Lesson Fees	2 year average	(3,227)	(3,980)	-	(2,640)	-	-	-	-	3,227.00	-	(3,230)	(3,300)	(3,400)	(3,500)	(3,600)
POOL - Rentals		(90)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TRAILER PARK - Water Revenues	1 less trailer 2021	(6,916)	(7,040)	(7,447)	(6,340)	(7,035)	(8,050)	(240)	1,950.00	-	-	(6,340)	-	-	-	-
TRAILER PARK - Sewer Revenues	1 less trailer 2021	(4,717)	(4,800)	(5,212)	(4,300)	(5,016)	(5,740)	(170)	1,610.00	-	-	(4,300)	-	-	-	-
TRAILER PARK - Rentals	1 less trailer 2021	(12,762)	(12,990)	(12,864)	(11,810)	(11,884)	(13,598)	(400)	2,188.00	-	-	(11,810)	-	-	-	-
TRAILER PARK - Taxes Mobile Portion	1 less trailer 2021	(3,982)	(4,050)	(3,927)	(3,780)	(3,540)	(4,051)	(120)	391.00	-	-	(3,780)	-	-	-	-
SENIOR HOUSING - Water Revenues	\$5,600 pro-rated (Q4) - \$700 x 8 units	-	-	-	(1,400)	-	-	-	-	1,400.00	-	(1,400)	-	-	-	-
SENIOR HOUSING - Sewer Revenues	\$4,000 pro-rated (Q4) - \$500 x 8 units	-	-	-	(1,000)	-	-	-	-	1,000.00	-	(1,000)	-	-	-	-
SENIOR HOUSING - Taxation	\$34,700 pro-rated (Q4)	-	-	-	(8,680)	-	-	-	-	8,680.00	-	(8,680)	-	-	-	-
PLN - Planning Grant		(3,955)	(3,960)	(3,955)	(3,960)	(4,900)	(4,900)	(170)	170	-	-	(4,900)	(5,100)	(5,300)	(5,500)	(5,700)
PLN - Planning Fees	3 year average	(2,500)	-	(500)	-	(150)	(172)	(10)	(875.33)	-	-	(1,060)	(1,100)	(1,100)	(1,100)	(1,100)
PLN - Minor Variance Fees	3 year average	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PLN - Compliance/zoning letters		(130)	-	(520)	-	(260)	(297)	(10)	(8.67)	-	-	(320)	(300)	(300)	(300)	(300)
Transfers from Reserves	Cemetery \$25,000 + Asset management \$13,000	-	-	-	-	-	-	-	-	-	-	(38,000)	(39,300)	(40,600)	(42,000)	(43,400)
TOTAL		(616,020)	(662,465)	(624,131)	(626,821)	(711,598)	(750,993)	(22,820)	301,108	-	(492,089)	(1,002,789)	(773,500)	(800,100)	(827,500)	(855,500)

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount
Town Hall modernization project	-\$123,750
COVID-19 HVAC Review - Reg Lamy Cultural Centre	-\$16,013
Housing development initiative study - Waterfront phase 2	-\$112,326
Waste Management Plan - Landfill expansion (100,000 cubic meters)	-\$125,000
Mattagami Railroad Engine 100 refurbishments	-\$63,000
Purchase asset management software and data acquisition	-\$52,000
Total	-\$492,089